Beth Israel Deaconess Medical Center

# Radical Views... from the Department of Radiology

# December 2011

Mon	Tues	Wed	Thurs	Fri
7:30 - 9:00 Cardiac Imaging Week 3:00-4:00 ED section meeting (monthly) [ED annex, WCC] call Sheila Blalock 4-2506	7:30 - 9:00 Gi & GU 1:00-2:00 MRI meeting (Weekly) [TCC-484]	7:30 - 9:00 GI & GU Weekly Wed Section Meetings: 11:00-12:00 MSK clinical conference 12:00-1:00 Thoracic Imaging, GI Oncology/GU Oncology 3:00-4:00 Mammo [TCC-484]	<b>1</b> 7:30 - 9:00 RSNA Weekly Thurs Section Meetings: 12:00 - 1:30 Abd [WCC-354] 12:00-1:00 MSK	2 7:30 - 9:00 RSNA
<b>5</b> 7:30 - 8:15 MRI of the Knee (Dr. Wu) 8:15-9:00 Bone Tumours (Dr. Hochman)	6 7:30 - 8:15 MRI of the Shoulder (Dr. Yablon) 8:15-9:00 Soft Tissue Tumours (Dr. Wu) 2:00-3:00 West Med-Rads	7 7:30 - 8:15 MRI of the Elbow (Dr. Didolkar) 8:15 - 9:00 Bone Marrow (Dr. Kung)	8 7:30 - 9:00 Professionalism (Dr. Slanetz)	<b>9</b> 8:00-9:00 Grand Rounds (Grace Parraga, PhD - Univ of Western Ontario)
<b>12</b> 7:30 - 9:00 Breast Imaging	<b>13</b> 7:30 - 9:00 Breast Imaging 10:30-11:30 Nuc Med meeting (GZ-103)	<b>14</b> 7:30 - 9:00 Breast Imaging 7:15 - 8:00 US meeting (WCC-304A Gallery)	<b>15</b> 7:30 - 9:00 Breast Imaging	<b>16</b> 8:00 - 9:00 QA Grand Rounds
<b>19</b> 7:30 - 9:00 GI & GU	<b>20</b> 7:30 - 9:00 GI & GU 8:00 - 9:00 IR meeting [West Recovery Rm] 10:30-11:30 Nuc Med meeting (GZ-103) 2:00-3:00 West Med-Rads	<b>21</b> 7:30 - 9:00 GI & GU	<b>22</b> 7:30 - 9:00 GI & GU	23 7:30-9:00 No Grand Rounds
26	<b>27</b> 7:30 - 9:00 No Conference 10:30-11:30 Nuc Med meeting (GZ-103)	28 7:30 - 9:00 No Conference	<b>29</b> 7:30 - 9:00 No Conference	<b>30</b> 7:30 - 9:00 No Conference

### **DECEMBER GRAND ROUNDS: Visiting Professor**



**Grace Parraga, PhD - Functional MRI of Pulmonary Disease: New Tools to Answer Old Questions** Friday, December 9 • 8:00-9:00 am Sherman Auditorium

Dr. Grace Parraga completed her PhD in Biochemistry at the University of Washington in Seattle. Following post-doctoral studies at the Biozentrum, University of Basel, Switzerland, she joined F. Hoffman La Roche AG as a Scientist in Pharmaceutical Research and Development, returning to

academic research at The University of Western Ontario, Canada in 2004 and the Imaging Research Laboratories of the Robarts Research Institute.

Currently, Dr. Parraga's research is focused on understanding the underlying mechanisms of human disease progression and regression using novel imaging methods. An important goal of her research is the identification and validation of radiological intermediate endpoints of respiratory disease as potential therapeutic targets for use in clinical trials. Her lab is developing hyperpolarized 3He, 129Xe and 1H Magnetic Resonance Imaging (MRI), acquisition methods as well as quantitative image processing software tools.

Dr. Parraga's work has been published in high impact journals including Science, the Proceedings of the National Academy of Sciences, the Journal of Applied Physiology, Radiology, Investigative Radiology and the American Journal of Respiratory and Critical Care Medicine; she also currently serves as a member of the Canadian Institutes of Health Research (CIHR) and National Science and Engineering Research Council (NSERC) and NIH grant peer-review panels and her lab is currently funded by CIHR, NSERC and Ontario Institute for Cancer Research.

Learning Objectives of today's Grand Rounds are: 1) introduce functional MRI methods to better understand pulmonary disease, 2) describe the limitations of novel imaging methods for translational and clinical use, and, 3) present the opportunities for new non-invasive "imaging" understandings, diagnosis and monitoring of lung disease, biology, mechanics and pathophysiology.

#### **DEPARTMENTAL NEWS, AWARDS & HONORS**



FROM THE CHIEF Jonathan B. Kruskal, MD PhD

#### **RSNA Update\***

At RSNA, the year's biggest professional society meeting, we were well-represented with our faculty teaching15 refresher courses and moderating 11 scientific sessions; presenting 31 talks (11 by trainees) and 43 posters (25 with trainees as first authors).

2011 graduating resident **Cathy Wells** won the Research Trainee Prize in Breast Imaging for "Does Mismatch in

We are also pleased to announce the appointment of **Dr. Jonathan Kruskal** as the **Chairman of the RSNA Quality Improvement Committee**. In being so recognized, Dr. Kruskal's pioneering efforts in

QA can now be utilized on a national and international level.

Breast and Detector Size during Screening and Diagnostic Mammography Result in Increased Radiation Dose?" (co-authors: **Priscilla J. Slanetz, Max P. Rosen**).

2011 graduating abdominal fellow **Jay Pahade** won the Research Trainee Prize in Abdominal Imaging for "Reviewing Imaging Examination Results Immediately after Study Completion with a Radiologist: Patient Preferences and Assessment of Feasibility. (co-authors: Payal H. Patel, Corey A. Couto, **Bettina Siewert, Max P. Rosen** 

\*As of press time Friday evening Dec 2, the RSNA website was down so we apologize in advance if we have left anyone out.

#### Certificates of Merit were awarded to:

- 1) Multimodality Imaging Review of Pathologies of the Optic Nerve. Jason M. Johnson, Russell E. Meyer, **Gul Moonis**, Christopher G. Filippi
- 2) MR Imaging of the Endometrium. Krithica Kaliannan, Maryellen Sun, Karen S. Lee
- CT-DOSE (Dose Length Product) Query and Tracking in CT Studies Using RIS-based Text Parsing Methodology along with Effective Dose Estimation Based on DLP to Effective Dose Conversion Factors. Rajeev Krishnapillai, Pei-Jan Paul Lin, Vassilios D. Raptopoulos
- 4) Posteromedial Corner of the Knee: Anatomy, Injuries, and Imaging. Corrie M. Yablon, Justin W. Kung, Jim S. Wu

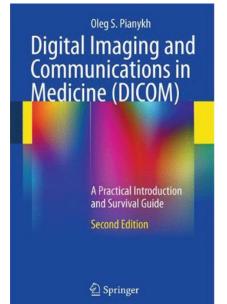
#### 2 posters were recognized for Excellence in Design -

Nonmass-like Enhancement on Breast MR: Review of Patterns with Radiologic Pathologic Correlation and Discussion of Management. Erica T. Ghosh, Tejas S. Mehta, Shambhavi Venkataraman, Vandana M. Dialani, Valerie J. Fein-Zachary, Priscilla J. Slanetz

Intensely Enhancing Benign Breast Lesions on Magnetic Resonance Imaging: Imaging Findings with Pathological Correlation. **Shambhavi Venkataraman, Vandana M. Dialani, Tejas S. Mehta, Kenny C. Lai, Elaine Iuanow**, Nicole B. Johnson, **Priscilla J. Slanetz** 

To Biopsy or Not to Biopsy: Echogenic Breast Masses on Ultrasound, a poster by Yiming Gao (co-authors, Priscilla Slanetz and Ronald Eisenberg), was invited to submit for publication in RadioGraphics – and her talk, Utility of Pelvic Ultrasound Following Negative Abdominal and Pelvic CT in the Emergency Room (co-authors, Karen S. Lee, Marc Camacho) was featured on Aunt Minnie! →





Also debuting at RSNA this year was the second edition of *Digital Imaging and Communications in Medicine (DICOM): A Practical Introduction and Survival Guide* by **Oleg Pianykh**, our Lead Imaging Scientist (CT Advanced Imaging Lab). This book will be available Dec. 28, 2011 but has already garnered 5 out of 5 stars at Amazon. com.

This is the second edition of a very popular book on DICOM that introduces this complex standard from a very practical point of view. It is aimed at a broad audience of radiologists, clinical administrators, information technologists, medical students, and lecturers. The book provides a gradual, down to earth introduction to DICOM, accompanied by an analysis of the most common problems associated with its implementation. Compared with the first edition, many improvements and additions have been made, based on feedback from readers. Whether you are running a teleradiology project or writing DICOM software, this book will provide you with clear and helpful guidance. It will prepare you for any DICOM projects or problem solving, and assist you in taking full advantage of multifaceted DICOM functionality. [Amazon.com]

#### FYI: Dr. Pianykh is also offering the following course at Harvard Extension School in January 2012

#### **CSCI E-147 Medical Informatics**

Spring term (23657)

Oleg Pianykh, PhD. Class times: Thursdays beginning Jan. 26, 5:30-7:30 pm.

Course tuition: noncredit \$1,900, graduate credit \$1,900. Website Printable version Check availability and location This course covers the most important parts of the field of medical informatics: history, underlying concepts and standards, digital data and networks in medicine, medical image analysis and CAD, confidentiality and security, developing clinical applications and software, teleradiology and medical clouds, building digital hospital workflow, and the science and art of medical imaging. Prerequisites: CSCI E-253 or CSCI E-268, and CSCI E-131b, or the equivalent. (4 credits) On Tuesday, November 29, we resumed our customary alumni cocktail reception at the University Club of Chicago and celebrated our new **BIDMC Radiology Alumni Society** with the launch of *Radiology at BIDMC: A History*, the long-awaited book commissioned by Dr. Herbert Kressel and written by Otha Linton. We were fortunate to have Otha on hand to sign the first 30 books! Special thanks to Alumni Society Director Justin Kung, Annmarie Monks, Carl Nickerson, Donna Wolfe and Larry Barbaras for their hard work in creating the alumni society and website: RadiologyAlumni.bidmc.harvard.edu

### RSNA Alumni Cocktail Reception, University Club of Chicago\*\*



Above L to R: Giulia Zamboni, Ferris Hall, Iva Petkovska, Aaron Hochberg, Jennifer Son (seated), Mai-Lan Ho, Muneeb Ahmed, Jay Pahade, Jacques Tham, Ernest Yeh, Mrs. Jacques Tham, Christina LeBedis, Pamela Lepkowski, and Ann Cunha. Right: Marc Camacho holds his copy of Radiology at BIDMC: A History.

A Histor

# Dear Colleague,

We hope this letter finds you well and that you are still reading radiographs (and more importantly, as Dr Ferris Hall would note, that you don't call them "plain films"!).

Whether you are a recent Beth Israel Deaconess Medical Center (BIDMC) graduate or trained before the advent of CT and MRI, we are sure you will agree that the field of radiology is constantly evolving. However, as BIDMC, Beth Israel Hospital or New England Deaconess Hospital alumni, we will forever share the memories created and the knowledge gained by spending our formative years in Boston.

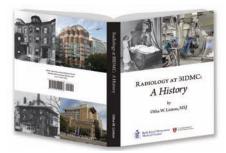
Some of you will most fondly recall the seemingly endless nights on call, while for others the best times were those spent in front of a lightbox or PACS station learning from radiologic giants such as Ferris Hall, Sven Paulin, Bob Kane, Herb Gramm, Mel Clouse, Norman Joffe and Herb Kressel. Undoubtedly, however, you all forged the lifelong friendships with colleagues and teachers that make each and every one of us a part of the extended BIDMC family.

To strengthen these ties and to support the next generation of radiologists, we are excited to announce the creation of the **BIDMC Radiology Alumni Society**. This comes in response to numerous alumni requests, and we certainly share your hope that our Alumni Society will foster ongoing relationships between current and former residents, fellows, faculty and staff. We also plan to offer crucial support to departmental educational activities to enrich the resident and fellow experience. Funds from the Alumni Society will allow our trainees to participate in novel and innovative experiences such as our global health initiative, quality assurance pathway, and public health courses.

We invite you to become a Founding Member of the Society with a tax deductible donation of \$100 or more. As an exclusive benefit to Founding Members, you will receive a copy of the book, "**Radiology at BIDMC: A History**" by Otha W. Linton. This comprehensive 325-page history of Radiology at Beth Israel Deaconess Medical Center will debut at the RSNA reception on November 29, 2011. To celebrate the twin launch of the book and Alumni Society, the book will initially be available exclusively to donors to the Alumni Society. Books will be available at our RSNA reception or can be shipped to your home address.

Please consider joining the Alumni Society today and enjoying the benefits available to members including:

- A copy of our department book "Radiology at BIDMC: A History"
- Discounts off the Visiting Professorship program
- Invitations to departmental events and alumni networking opportunities
- Invitation to join our resident mentor network
- Recognition on the Alumni website
- Most importantly, investing in the future of radiology



Enroll by visiting our website at **RadiologyAlumni.bidmc.harvard.edu** and clicking the "Giving" button to pay securely by credit card. Or you can complete the Enrollment Form in this letter and send it along with a check payable to BIH Radiologic Foundation, 330 Brookline Ave., CCW-327B, Boston, MA 02215. Contact us at **RadiologyAlumni@bidmc.** harvard.edu with any questions or suggestions.

With warmest wishes,

Justin Kung, MD Associate Residency Director, 2011-Director, BIDMC Radiology Alumni Society *Class of 2009* 

Ferris Hall, MD Professor of Radiology *Radiology Residency Director, 1993-1999* 

Herbert Gramm, MD Associate Radiologist Vice Chair and Director of Radiology Education, New England Deaconess Hospital, 1975-1993



RadiologyAlumni@bidmc.harvard.edu

That same evening, RSNA conferred its highest honor, the Gold Medal, upon Dr. Herbert Kressel. In a tradition that originated in 1919, Gold Medals are presented each year to individuals who have rendered exemplary service to the science of radiology and who have received unanimous approval by the RSNA Board of Directors. Congratulations Dr. Kressel, in light of this achievement, it is understandable why you weren't able to attend the BIDMC alumni cocktail reception!

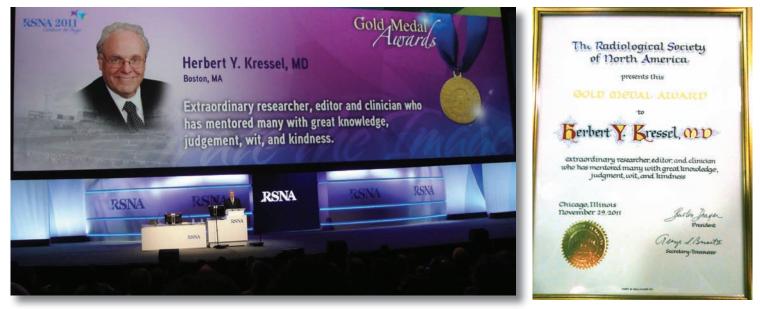
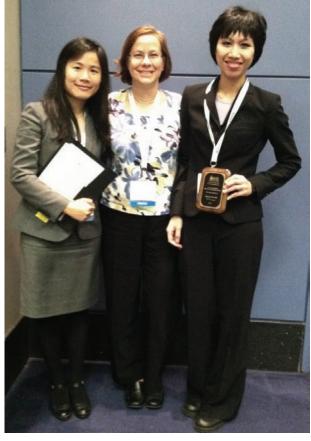


Photo by Debbie Levine

#### **RSNA 2011 Scrapbook** (current faculty and trainees in bold)



Former NEDH thoracic radiologist and now Chief of Radiology at the Medical University of South Carolina Phil Costello, **Ferris Hall** and Janet Storella, a 1989 Beth Israel Hospital radiology resident enjoy reconnecting at RSNA



**Yiming Gao** and **Priscilla Slanetz** stand proudly with **Mai-Lan Ho**, winner of the AAWR Lucy Frank Squire Distinguished Resident Award in Diagnostic Radiology.



2011 abdominal fellow Aarti Sekhar, 2009 resident Moritz Kircher, **Justin Kung** and **Muneeb Ahmed** 

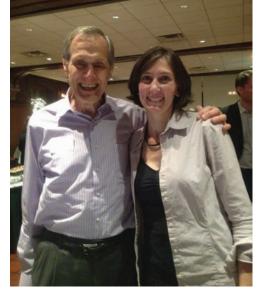


**Priscilla Slanetz** and 2009 abdominal imaging fellow Christina LeBedis

### **RSNA 2011 Scrapbook** (current faculty and trainees in bold)



2011 abdominal fellow Aarti Sekhar, **Ernest Yeh, Jean-Marc Gauguet, Iva Petkovska, and Adam Jeffers,** 2010 resident Aaron Hochberg, **Monica Agarwal, Mai-Lan Ho** and 2011 MSK fellow Yulia Melenevsky



**Ferris Hall** and Cathy Wells, winner of the RSNA resident research trainee prize in breast imaging



2006 CT fellow Giulia Zamboni and **Maryellen Sun** 



**Jim Wu,** Aaron Hochberg and newest BIDMC alumnus Marc Camacho



Aaron Hochberg, **Monica Agarwal** and Jay Pahade, winner of the RSNA Research Trainee Prize for abdominal imaging



Current VIR fellow **Olga Brook** and 2006 CT research fellow Giulia Zamboni

#### **RSNA 2011 Scrapbook** (current faculty and trainees in bold)

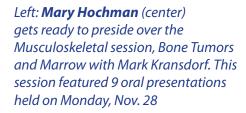


Amidst the pleasure of reunion and parties at RSNA, there is work to be done . . .

L to R: **Kenny Lai** and **Ferris Hall** engage in a lively discussion with two other meeting participants during Dr. Lai's lunchtime presentation of their e-poster, Enlarging Biopsy Proven Fibroadenoma: Is Surgical Excision Necessary? (Kenny C. Lai, Thanissara Chansakul, Hannah Gilmore, Shambhavi Venkataraman, Vandana M. Dialani, Ferris M. Hall, Priscilla J. Slanetz)

Traditional paper posters were also commanding interest as seen here in front of **Yiming Gao**'s poster, To Biopsy or Not to Biopsy: Echogenic Breast Masses on Ultrasound (Yiming Gao, Priscilla J. Slanetz, and Ronald L. Eisenberg)





Following their 90-minute Special Interest Session on Health Care Reform: What does it mean for radiology?, presenters Jonathan Kruskal (center) and Bernard King (left of Dr. Kruskal) were delighted to continue their discussion with interested attendees.



# RSNA 2011

# THANK YOU FOR GIVING BACK TO YOUR SPECIALTY



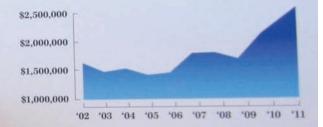
Deborah Levine, M.D. and Alex Jesurum, Ph.D.

<sup>44</sup> The RSNA R&E Foundation Seed Grant played a huge role in my career. It established me as a clinical investigator very early on and has led to other NIH grants totaling nearly \$3 million. I can think of no better way to give back than to be a strong supporter of this vital Foundation.<sup>99</sup>

NA Research & Education Fo

# THANK YOU FOR FUNDING MORE BRIGHT IDEAS THAN EVER

### 72 Grants Totaling \$2.5 million in 2011



Your steady increase in support yields record-high funding this year.

And finally. . . here is a wonderful example from Dr. Debbie Levine of what "giving back" can mean. Thanks to all for your contributions to such worthwhile enterprises as the RSNA R&E Foundation

and the new BIDMC Radiology Alumni

**RSNA Research & Education Foundation** 

#### **DEPARTMENTAL NEWS, AWARDS & HONORS**

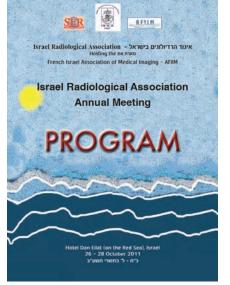
Speaking of being well-represented, Thoracic Imaging faculty **Diana Litmanovich** was an invited speaker at the Israel Radiological Association Annual meeting in Eilat on the Red Sea, a prominent international meeting. Presenting her talk, "Pulmonary embolism imaging in

pregnancy" represents a milestone in her career as this is also the site of her very first presentation 10 years ago as a second year resident. This conference was organized by BIDMC

adjunct faculty member (and former clinical fellow), **Jacob Sosna**, with whom we continue to have a special relationship in light of the work being done at Hadassah Hebrew University Medical Center (aka *BIDMC Radiology Middle East Campus*) with fellow alumni **S. Nahum Goldberg** and **Liat Appelbaum** (former abdominal imaging fellow).



Society.





BIDMC Radiology Middle East Campus - Hadassah Hebrew University Medical Center, Jerusalem.

L to R: Ultrasound unit chief Dr. Liat Appelbaum (wearing her BIDMC white coat); Jacob Sosna, Chief of Radiology; S. Nahum Goldberg, unit chief, image guided therapies and interventional oncology. Both Drs. Appelbaum and Sosna served as abdominal imaging fellows at BIDMC in 2004-2005 and 2001-2003 respectively.

#### Congratulations John Frangioni, MD PhD

Dr. Maureen Connelly, Dean for Faculty Affairs, is pleased to announce that the secondary appointment of Dr. John Frangioni as Professor of Radiology has been approved by the University, effective October 1, 2011. A molecular oncologist, John has held a dual appointment in radiology since 2002 when he came on board to work with radiologists and radiology researchers such as Bob Lenkinski and S. Nahum Goldberg, to develop the next generation of clinical imaging technology for the imaging and treatment of cancer at the cellular level. Rising to the rank of Associate Professor in 2006, John continued to



develop cutting edge medical devices and disease-specific contrast agents and to pursue their translation into clinical practice – for which he has been recognized in 2011 with the promotion to Professor of Radiology.

#### KUDOS - Please join us in congratulating the following staff for outstanding patient care and service

#### **Support Services**



On Monday 10/9, **Eboni Walcott** received a call from a patient, that was informing MRI that he was not going to make his appointment, because he fell off his scooter and was stuck under it. . Eboni tried to get the patient to allow her to call someone to assist him to get up, but the patient refused, because he stated he was embarrassed, and that soon, his church members would be coming by and he would have them help him up. Eboni said okay, but that she would check back in with him to make sure he was helped up, and call his apartment complex if he still needed help at that time. Eboni, called and checked back in with the patient and he was assisted up. I feel this was above the normal call of duty, as she went that extra mile for one of our patients. I would like to recommend Eboni for the spot bonus.

**Deb Morris** consistently performs exceptional customer service and collaborates effectively with our customers both within and out side of the department. She is very proactive and takes initiative in matter that relates to the department and our patients. An example of her willingness to be an effective team player and collaborator was during the renovation of the Ansin changing rooms, Deb took the initiative to be available to be a resource to the construction staff and made sure communication flowed between all stakeholders, which was appreciated by all. Therefore I would like to recommend Deb for the spot bonus.

Over the past few weeks I have received several wonderful complementary letters from patients/customers both external and internal on the exceptional customer service performance of **Jackie Vernon**. Some of the descriptions used to describe her willingness to assist are "she was compassionate, very responsive, professional and committed to handle whatever issues I throw your way". Therefore I would like to recommend Jackie for the spot bonus.

#### Nuclear Medicine



We did a survey of PET/CT patients to ask their preferences for appointment times. There was an area for comments. It is remarkable how many patients singled out **Jeff English** for outstanding service. Jeff is a huge asset to the department and to the hospital and we need to thank him for his dedication and his commitment to excellent patient care.

# Do you know...Christina Murphy?



Christina Murphy, NP Abdominal Intervention

Please welcome nurse practitioner **Christina Murphy** who recently joined the Radiology CT Abdominal Interventional Group working under the direction of Dr. Bettina Siewert. Christina will also be coordinating the care of the tumor ablation/chemo patients in conjunction with Drs. Muneeb Ahmed and Salomao Faintuch.

Christina recently graduated from Regis College's Family Nurse Practitioners Program after working as a nurse here at BIDMC. She also has a degree in Biology prior to changing her career path from petri dishes to patients. She comes to us with a strong history of excellent patient care and a lot of enthusiasm.

Contact information: Beeper # 3-9567 Office WCC303 x 4-2658

# Announcing another new arrival: Rocco McKinnon



Radiology Assistant Stacey McKinnon, RTR is pleased to announce the arrival of Rocco on October 11 at 3:30 pm. At 7 lbs 10 oz, his championship status is beyond a doubt. Stacey can't wait for everyone to meet him!





#### **DEPARTMENTAL NEWS, AWARDS & HONORS**

#### Farewell Marc Camacho, Chief of Emergency Radiology

In a well-attended reception held in the Kirstein Living room on November 15th, we were able to say good-bye to Emergency Radiology Chief Marc Camacho who departed BIDMC for exciting new endeavors in Florida.

Over the past 5 years, Marc established a strong foundation for Emergency Radiology at BIDMC. Since the creation of our section just over 4 years ago, Marc has worked tirelessly to develop strategies and innovations to



significantly improve patient care and workflow in the emergency radiology setting. He has also developed a number of fruitful research projects with the involvement of many of our residents as well as members of the Emergency Medicine Dept. All of this has fostered a productive interaction with our EM and trauma care colleagues. There is no doubt the designation of 2011 "Section of the Year" awarded by our residents earlier this year was in no small part a reflection of his hard work and dedication. He will be sorely missed though we do hope to continue in his pioneering example as we move forward. We have been extremely lucky to have worked alongside such an inspiring and enthusiastic mentor and friend.

- Emergency Radiology colleagues, Sejal Sah, Robin Levenson and Karen Lee



Dec 2011 Radical Views /10

#### Dear Jesse:

I want to thank and congratulate you for the fascinating and inspiring presentation you gave us at Grand Rounds yesterday [Nov 5, 2011]. Data security has become a national issue and we in a digital environment are extremely vulnerable to breeches and their serious consequences. Without doubt you showed that HIPAA is not just a 5 letter compliance word, but a matter that must be taken very seriously. Apart from healthcare reform, I cannot think of a topic that has become so integral and relevant to what we do each day. The fiscal and punitive implications of security breeches that you outlined were a real eye opener; perhaps more shocking was how susceptible we all are given the extent with which we now use digital media, passwords, laptops, databases and computers each day. I still think that many of our faculty falsely believe that their images cropped on powerpoint presentations are secure and compliant. Not at all!



...given the extremely positive response from those who attended, I would like to ask if you wouldn't mind packaging the presentation into several smaller aliquots [see below]. I also believe that every department in our hospital needs to hear what you had to say... More so, the larger national radiology community needs to hear what you had to say so get your keypad greased up, log in securely using your encrypted process, make sure the phishing filters are active and that autorun software is all off...

- Jonny

## Data Security at Work : **Any publicity is [not] good publicity**

The phrases "Any publicity is good publicity" or "There's no such thing as bad publicity" may be true when you are an unknown entity and have nothing to lose from bad publicity. However, this seems no longer true in current competitive markets, where social media and online reviews reign and guide the patronage/purchasing patterns of individuals.

One particularly bad form of publicity in the contemporary heath care industry is the dreaded "data breach." Data breaches are clearly expensive, including the cost of the required response to a breach, decreased business (from bad publicity), as well as costs related to increased regulatory oversight, punitive fines, and lawsuits.

With medical records containing information about virtually every aspect of a patient's life, including details of medical history, financial accounts, and social habits, patients have a good reason to fear data breaches. A data breach can wreak havoc on an individual's sense of security, leaving victims feeling vulnerable and wondering for years what damage might eventually result from a breach.

#### How can you minimize being the cause of a data breach? Here are 5 tips to promote data security at work:

1) Did you know that the details of the BIDMC data security policy are online? Policy ADM-04 is available at https://apps.bidmc.org/cms/display.asp?i=2550

#### 2) Leave PACS and hospital workstations turned on over nights and weekends!

While the "green" side of you want to reduce energy usage by turning off computers when they're not being used, the hospital Information Systems and PACS groups would prefer that these be left on.

Why? Critical updates to the operating systems and antivirus/firewall software are typically applied overnight in order to minimize impact to users. If PACS and workstations are left off over the nights and weekends, these systems may not be protected from the latest security threats.

3) Don't use your BIDMC password for other (non-work) purposes. It might be acceptable to use a common password for BIDMC IS and PACS since they're both work-related entities managed by hospital personnel, but you should not use your work password for personal accounts (email, banking, shopping) which are not hosted by the hospital.

Why not? As a user of a company's computer systems, you make the assumption (which may not be true) that the administrators of their computer systems are not able to read the "password file" or "recover" your password for nefarious purposes. If you use the same password for every computer system, a single company's security weakness or breach could leave all of your accounts vulnerable.

4) Use your network directories ("H: Drive", your personal directory and "P: Drive", Clinical) to store protected health information (PHI), not your computer's desktop or local drive.

Why? Network shares are backed up and always available to you when you're logged into a system and you have the required data access privileges. Also, hospital policy ADM-04 states:

#### N. Storage of Protected Data

<u>Local Storage of Protected Data</u> – All Protected Data should be saved to servers or storage devices housed in one of the data centers managed by BIDMC-IS. Users should not save copies of Protected Data on their local devices except where the device is a Mobile Device that meets the requirements of this policy.

<u>Storage on External Systems</u> – Users must not employ software that copies BIDMC's Protected Data to an external system unless BIDMC has a valid Business Associates or confidentiality agreement, as applicable, with the company hosting the external system. External systems include but are not limited to Google Documents and other personal Internet-based storage services.

<u>Hosted Data Services</u> – Prior to contracting with an external organization to host an application containing BIDMC's Protected Data, the CIO or his/her designee must perform a security review and approve the external hosting arrangement.

# 5) Logout of (or lock, using the Ctrl-Alt-Delete key combination) medical center workstations in semi-public areas such as reading rooms when you're leaving the reading room.

Why? Anybody else who sits down at your workstation has access to your email as well as any PHI on your network shares. If you're already logged into the BIDMC portal (https://portal.bidmc.org), they'll also have access to single-sign-on applications including the Electronic Medical Records, Provider Order Entry, and Payroll.

For some additional personal entertainment, go to YouTube to see "What happens when you steal a hackers computer" -- a humerous (but true) presentation which shows some reasons to be paranoid about computer technology and the Internet. http://www.youtube.com/watch?v=U4oB28ksilo



Our Radiology professional practice group (HMFP) contracts with McKesson for diagnosis coding, allowables monitoring, revenue cycle management, accounts receivable, insurance denials, compliance and reporting for the Radiology practice. Stariung in November 2011, we offer this new column as an opportunity to keep you informed. During this time of revenue and utilization reductions, compliance scrutiny and increasing payer denials, our partnership with McKesson has been critical to our ability to maintain our financial stability.

The content of this section is submitted by Kathleen West, McKesson's Director of Account Management for Radiology.

Carl F. Nickerson, MBA **Business Manager** HMFP Radiology & BIH Radiologic Foundation



Mickesson Compet One certainty of the New Year is it will bring more financial uncertainty to the Imaging Community. Here's a summary of some of the more significant changes impacting Imaging for January 1, 2012.

- The Multiple Procedure Payment Reduction (MPPR) Policy is being expanded in CY2012 to the Professional Component of certain diagnostic imaging services (MR, CT, US). The service with the highest allowable will be paid at the full allowable but the allowable will be reduced by 25% on all subsequent services within those modalities furnished to the same patient by the same physician or group practice, in the same session on the same day. This policy reduces payments for these services by approximately \$50 million which is supposed to be redistributed to other services paid under the MPFS.
  - o The MPPR policy is already in place for the Technical Component of these same modalities at a 50% reduction on the TC of the subsequent services.
  - The ACR called on Congress to pass the **Diagnostic Imaging Services Protection Act** (H.R. 3269), which would block this multiple procedure payment reduction until and unless Medicare produces a study that would support such a cut in care.
- The Medicare Fee Schedule is at risk of seeing the Conversion Factor reduced by 27.4% due to the long running error in the Sustainable Growth Rate Formula unless Congress intervenes.
- CPT Changes: A new CPT code for CTA abdomen and pelvis will be utilized when both the abdomen and pelvis are imaged at the same setting because these two areas are billed together greater than 75% of the time. The stand alone codes are still active and would be utilized when a CTA only of the abdomen or pelvis is performed independently.
  - A comparison of the new combined code RVU against the stand alone codes combined equates to a 40% reduction in the RVU of this new combination code.
- Medicare Revalidation: Each physician who has been enrolled with Medicare since prior to 3/25/2011 will be required to revalidate their CMS enrollment between now and 2015. The physician will have 60 days to submit that reenrollment packet to CMS or risk deactivation in the program. Please watch for any letters from CMS addressed to you at the facility from CMS. If you received a Revalidation form submit it to the business office ASAP.
- HIPAA 5010: Effective 1/1/2012 all claims must be in the new 5010 format required by the DHHS in preparation for ICD-10. McKesson has been ready for many months now and tested with all payers who have been available to do so. There is a risk of revenue delays if any insurers are not systematically prepared, properly tested and live in the 5010 format effective 1/1/2012.

**2011 Publications from our Faculty Members** [New citations in Blue]. We do a monthly PubMed search for new BIDMC publications and may miss those in which your affiliation is not noted. If we miss your paper, please send the reference to dwolfe@bidmc. harvard.edu. Note that publications do not always appear in Pubmed in the same month they are actually published.

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