

# Radical Views...

**NOVEMBER 2016** 

### from the Department of Radiology





Volume 9, Number 5



Jonathan B. Kruskal, MD PhD

I am delighted to announce that BIDMC Radiology's Vice Chair of Research and Breast Imager Etta Pisano has been awarded the ACRIN ECOG grant for TMIST (Tomosynthesis Mammographic Imaging Screening Trial). This award of approximately \$100 million dollars will recruit 165,000 women in 90 centers in the US and Canada to study screening for breast cancer. Please see below, the first official press release and note that Dr. Pisano will be holding two sessions at RSNA this year.



- Jonny

### ECOG-ACRIN begins site recruitment for TMIST breast imaging trial

Satellite meetings for interested investigators will occur at the Radiological Society of North America annual meeting on November 28 and 30.

The Tomosynthesis Mammography Imaging Screening Trial (TMIST), the first large-scale breast cancer screening trial in nearly 25 years, is approved for funding by the National Cancer Institute (NCI). The ECOG-ACRIN Cancer Research Group (ECOG-ACRIN), leading the trial, is now recruiting medical facilities as it prepares to open the trial in mid-2017.

TMIST will enroll 165,000 asymptomatic women in the US and Canada, between the ages of 45 and 74, to compare the incidence of advanced cancers in those screened for four years with digital breast tomosynthesis vs. standard digital mammography. The study aims to provide a modern basis for the continued use of mammography for breast cancer screening.

Interested medical imaging providers can attend one of two TMIST informational sessions at the upcoming RSNA annual meeting in Chicago:

TMIST Satellite Session One TMIST Satellite Session Two Mon, Nov. 28, 2016 1:30-2:30 PM McCormick Place W470a

Wed, Nov. 30, 2016 11:00 AM -12:00 PM McCormick Place W192ba

No pre-registration is required to attend.

To participate in TMIST, a medical facility must be (1) located in the US or Canada, (2) able to provide both imaging methods in the same location, and (3) a member of a research group in the NCI National Clinical Trials Network, either directly or through the NCI Community Oncology Research Program. TMIST will require nearly 100 sites, estimating that each will enroll 4-5 women per day to reach the accrual goal in about 3 years.

Available for interviews are the following spokespersons for TMIST: lead investigator Etta D. Pisano, MD at Beth Israel Deaconess Medical Center and Harvard Medical School; lead statistician Constantine A. Gatsonis, PhD at the ECOG-ACRIN Biostatistics and Data Management Center located at the Brown University Center for Statistician Sciences; and ECOG-ACRIN group co-chair Mitchell D. Schnall, MD, PhD at the University of Pennsylvania.

TMIST image acquisition, storage, and sharing will be carried out at the ACR Center for Research and Innovation. Dr. Gatsonis will lead the TMIST statistical analysis.

The NTCN research groups are the Alliance for Clinical Trials in Oncology, Canadian Cancer Clinical Trials Network, ECOG-ACRIN Cancer Research Group, NRG Oncology, and SWOG.

Imaging providers can submit email inquiries at www.ecog-acrin.org/contact-us to check on their NCTN status or ask questions about the trial.

### About the ECOG-ACRIN Cancer Research Group

The ECOG-ACRIN Cancer Research Group is a membership-based scientific organization that designs and conducts cancer research involving adults who have or are at risk of developing cancer. ECOG-ACRIN comprises nearly 1100 member institutions in the United States and around the world. Approximately 12,000 physicians, translational scientists, and associated research professionals from the member institutions are involved in Group research, which is organized into three scientific programs: Cancer Control and Outcomes, Therapeutic Studies, and Biomarker Sciences. ECOG-ACRIN is supported primarily through National Cancer Institute research grant funding, but also receives funding from private sector organizations through philanthropy and collaborations. It is headquartered in Philadelphia, Pa. For more information, visit www.ecog-acrin.org or call 215.789.3631.

### **BIDMC Recognized at RSNA 2016**

The Radiological Society of North America (RSNA) is pleased to announce that **Jonathan B. Kruskal** is a recipient of the 2016 RSNA Honored Educator Award. This achievement recognizes his dedication to furthering the profession of radiology and commitment to radiology education by delivering high-quality educational content for RSNA endeavors.

Established in 2011, the Honored Educator Award recognizes RSNA members who have produced an array of RSNA educational resources in the past calendar year. Based on the number of qualifying activities, eligible RSNA members are presented with the Honored Educator award in recognition of their contribution.

RSNA members qualify by participating in a number of RSNA educational offerings, including:

- Delivering an invited lecture at one or more in-person educational meetings or workshops sponsored by RSNA
- Serving as a visiting professor in RSNA's International Visiting Professor Program
- Coordinating a Case of the Day subspecialty track for the RSNA Annual Meeting
- Donating Annual Meeting refresher course presentation for online repurposing, including CME test questions
- Authoring educational articles, or providing invited commentary, best cases, or guest editing in RSNA premier journals, Radiology and RadioGraphics
- Authoring online education modules including CME test questions
- Authoring an online professionalism
- Authoring an education exhibit or Quality Storyboard

This award serves as a benchmark of academic productivity in support of a meaningful and successful radiology career.

In addition to being spoltlighted on the RSNA website, award recipients will be recognized at the RSNA 2016 Annual Meeting through a display and recognition badge ribbons.

Sincerely, Vijay M. Rao, MD Chair of the RSNA Board of Directors **NOVEMBER 27 - DECEMBER 2** 



102ND SCIENTIFIC ASSEMBLY AND ANNUAL MEETING







IR Section Chief Muneeb Ahmed is also happy to announce that 3rd yr resident Anthony M. Esparaz and 2nd yr resident Michael Luo have both been selected to receive a \$500 student travel award to attend RSNA this year based on work these two residents completed under the mentorship of IR staff Ammar Sarwar and Olga Brook, respectively.

"The top-rated 400 scientific abstracts from current RSNA member who are currently enrolled in a full time undergraduate or graduate program; clinical trainees who are currently enrolled in a full-time clinical training program; or postdoctoral trainees who were awarded a doctorate or equivalent degree no more than three years ago, were eligible for the award. Anthony and Michael qualified for the prize based on the questions they answered during the official call for abstracts. "

-Jon A. Jacobson, MD Bruce G. Haffty, MD Chair, Scientific Program Committee **Board Liaison for Science** 

Anthony Esparaz - "SSA24-09: Outcomes of TIPS Reduction: Do Symptoms Related to The Original Indication for TIPS Return?" [Ammar Sarwar], Mentor

Michael Luo - "VI233-SD-MOA4: Peer Review Designed for Interventional Radiology - Feasibility and Usefulness in Assessing Performance and Practice in Interventional Radiology". [Olga Brook, Mentor]

### HARVARD MEDICAL FACULTY PHYSICIANS Department of Radiology AT BATH I ISAASI DIAGONESS MEDICAL CENTER, INC.

serving Beth Israel Deaconess Hospital-Needham & 11 other convenient sites to provide a complete range of imaging services: CT, MRI, Ultrasound, X-Ray, Bone Density, Mammography, Breast MRI, Nuclear Medicine, Image-guided Procedures, Mass Vein Care (endo-venous laser ablation), and Mobile Ultrasound

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- Fenway Community Health Center
- Outer Cape Health
- Services **Hebrew Senior Life**
- **Harrington Hospital** Southbridge Webster Charlton

HMFP Radiology is proud to support BIDH-NEEDHAM'S MASQUERADE BALL



Here's to continued community-based collaboration and compassionate care

See pgs. 13-16 for our BIDMC **Radiology Guide** to RSNA 2016

Oct 29, 2016

Mon	Tues	Wed	Thurs	Fri
Weekly <b>Mon</b> Section Meetings: 3:00-4:00 ED section meeting [ED annex, WCC]		Weekly <b>Wed</b> Section Meetings: 11:00-12:00 MSK clinical conference 12:00-1:00 CardioThoracic, GI/GU Oncology 3:00-4:00 Mammo [TCC-484]	Weekly <b>Thurs</b> Section Meetings: 12:00 - 1:30 Abd [WCC-354] 12:00-1:00 MSK	Note that as of July 2016, our 12 noon Friday Grand Rounds will now be in the <b>Rabkin Board Room</b> , Shapiro-10, East Campus (except when noted otherwise)
	7:30 - 8:15 Cardiac (Diana Litmanovich) 8:15 - 9:00 Cardiac (Diana Litmanovich) 12:00 - 1:00 Neuro call prep session (Neuro fellows)	7:30 - 8:15 Cardiac (Diana Litmanovich) 8:15 - 9:00 Cardiac (Diana Litmanovich) 12:00 - 1:00 Neuro case conference (Neuro fellows)	7:30 - 8:15 Cardiac (Diana Litmanovich) 8:15 - 9:00 Cardiac (Diana Litmanovich) 3:00-4:00 West Med Rads - Sr. Resident, West Body CT [Clouse]	4 12:00 - 1:00 NERRS / No Grand Rounds
7 7:30 - 8:15 Traumatic Brain Injuries (Elisa Flower) 8:15 - 9:00 Physics- Introduction to Fluoro (TBD)	8 7:30 - 8:15 Physics -Intro. to Mammo (TB) 10:30-11:30 NMMI meeting [GZ-103]	9 7:30 - 9:00 Clinical Mgmt of TBI (Martina Stippler) 8:15-9:00 Physics - Intro to CT (TBD) 12:00 - 1:00 Neuro case conference (Neuro fellows) 7:15-8:00 US meeting [WCC-304A]	7:30 - 8:00 Discussion about Night Float (Bettina Siewert) 8:00 - 9:00 Physics- Intro. to US (TBD)	7:30 - 8:15 Post-Procedure Close Out (Suzanne Swedeen) 12:00 - 1:00 Grand Rounds: Pragmatic Clinical Trials, the NIH Collaborator and Lumbar Spine Imaging: RCTs in Routine Practice (Jeffrey Jarvik) Sherman Auditorium
14 7:30 - 8:15 Body (TBD) 8:15 - 9:00 Body (TBD) Event: Interview Day 12:00-1:00 MRI Meeting [Ansin 2]	15 7:30 - 9:00 Neuro (TBD) 8:00-9:00 IR Meeting [West Recovery] Event: Interview Day	16 7:30 - 8:15 Body (TBD) 8:15 - 9:00 Body (TBD) 12:00 - 1:00 Neuro case conference (Neuro fellows)	17 7:30 - 8:15 Body (TBD) 8:15 - 9:00 Body (TBD) 3:00-4:00 West MedRads - Sr. Resident, West Body CT [Clouse]	18 12:00 - 1:00 Chief Rounds: (Joe Bravoco, Mo Frederick, Farhana Sharmeen, Daon Ha) [Rabkin Board Room]
21 7:30 - 8:15 Cardiac PET (Thomas Hauser) 8:15 - 9:00 Cardiac SPECT (Thomas Hauser)	7:30 - 8:15 Gastric Motility (Kevin Donohoe) 8:15 - 9:00 Hepatobiliary (Kevin Donohoe) 10:30-11:30 NMMI meeting [GZ-103]	12:00 - 1:00 Neuro case conference (Neuro fellows)	24 Happy Thanksgiving	25 12:00 - 1:00 Thanksgiving No Grand Rounds
28	29	30 12:00 - 1:00 Neuro case conference (Neuro fellows)		

The Gallery presents a 4th show by Kevin Donohoe, MD

recital to take the standard dance

Nuclear Medicine & Molecular Imaging Physician & Photographer

recital photographs. However, the venue was very dark and I spent a lot of time trying to balance the camera settings to get sharp pictures. A few times I forgot to adjust the shutter speed and I ended up getting a number of blurry images.

It is not uncommon for important scientific discoveries to arise from mistakes made on a path toward a preconceived goal. If the investigator has an open mind and spends time considering the "mistakes", sometimes the lemons you produce can make some great lemonade. These images are by no means to be equated with important scientific discoveries, but the principle is the same. As I was throwing out all the blurry images, I stopped to look at a few and I found something in them that I liked. I wonder how many good ones I had already thrown out..."

If you would like to show in the Gallery, please contact Medical Editor Donna Wolfe (4-2515)

### **November 2016 GRAND ROUNDS:**



Friday, November 11, 2016: 12 noon - 1:00 PM • Rabkin Board Room, Shapiro-10

Pragmatic Clinical Trials, the NIH Collaborator and Lumbar Spine Imaging: RCTs in Routine Practice

Jeffrey Jarvik, MD, MPH - Co-Director, Health Services Research Center • Professor of Radiology, University of Washington, Seattle, WA.

Dr. Jarvik is a neuroradiologist with specialized training in health services research, who has focused his research efforts on the imaging of low back pain and peripheral nerve disorders. He is a UW professor of radiology with a joint appointment in neurosurgery, an adjunct appointment in the Department of Health

Services in the School of Public Health, and an adjunct appointment in the Department of Pharmacy. Dr. Jarvik was a Robert Wood Johnson Clinical Scholar at the University of Washington and a General Electric-Association of University Radiologists Radiology Research Foundation (GERRAF) grant recipient. Shortly after joining the faculty, Dr. Jarvik received an R01 from the Agency for Healthcare Research and Quality (AHRQ) with a percentile ranking of 1.1 to conduct a multi-center randomized trial to evaluate the cost-effectiveness of a rapid magnetic resonance imaging (MRI) method for patients with low back pain. The main results of this trial were published in JAMA in 2003. Since 2001 Dr. Jarvik has served as the associate director of the NIH-NIAMS funded Multidisciplinary Clinical Research Center (MCRC) for Upper Extremity and Spine Disorders based at the Center for Cost and Outcomes Research (CCOR). He is the principal investigator of one of the center projects, a randomized controlled trial investigating surgical vs conservative treatment for carpal tunnel syndrome. This trial is also examining the utility of high resolution MRI of the median nerve. Another outcomes project was the Back Pain Outcomes using Longitudinal Data project, a multisite project that is funded by the AHRQ for 3 years (9/10-9/13).

Dr. Jarvik earned his B.A. from the University of California, San Diego and graduated *magna cum laude*. He continued studying at UCSD and received his MD and completed his internship at Mercy Hospital and Medical Center in San Diego, CA and his residency at the Hospital of the University of Pennsylvania in Philadelphia where he also did his fellowship in neuroradiology. He came to the University of Washington with the Robert Wood Johnson Clinical Scholars Program. He completed further training at the University of Washington to receive his MPH.

The goals for today's talk are to:

- · Review the rationale and design of the Lumbar Imaging with Reporting of Epidemiology (LIRE) study.
- · Compare pragmatic with explanatory trials.
- Introduce the NIH Healthcare Systems Collaboratory.
- Discuss lessons learned regarding the conduct of large, pragmatic trials.

### **Please Welcome New Staff**



Joseph M. Fonte, MD joins the Department of Radiology Nov. 1, 2016 as a member of our Community Radiology division and Director of Radiology at our BIDMC affiliated Harrington Healthcare facility in Southbridge, MA. Dr. Fonte comes to BIDMC

from Brigham and Women's Faulkner Hospital in Boston where he served as section head of Body Imaging and Interventional Radiology, MRI, and Musculoskeletal Imaging. Born in Revere, MA, Dr. Fonte earned his MD at Boston University School of Medicine and completed a transitional internship at Malden Hospital, Malden, MA and diagnostic radiology residency and body imaging and MSK imaging fellowship training at Boston Medical Center. As a clinician, his special interests include musculoskeletal imaging, body imaging, virtual colonoscopy and 3D imaging, radiofrequency ablation of solid organ tumors and bone tumors, MRI arthrography, and neuroradiology.



Nurse practitioner **Michaela Windhol**, **MSN**, **NP-C** returns to both Massachusetts and BIDMC from Hawaii! Graduating from UMASS Boston as a Master of Science Family Nurse Practitioner, she served seven years at BIDMC as a clinical nurse in the Intensive Care and Medical-Telemetry Units before

jetting off to Honolulu to work in intensive care as a travel, float and resource nurse. Currently, she, her husband and 10-month old son are transitioning back to the four season climate of Boston. A collegiate athlete and outdoor enthusiast, she enjoys running and playing golf when she has time!

Note that Michaela earned her BS in Nursing at Saint Anselm College in Manchester, NH in a regionally recognized humanities program which included courses in Philosophy, Literature, Theology, and Critical Thinking.

### Please Welcome More New Staff & the Following Leadership Changes



It is with great pleasure that the Radiology Residency Program Leaders announce that **Ms. Tabitha Fineberg** has joined the BIDMC radiology education team as our new **Educational Manager** starting Monday October 24th.

Tabitha comes to BIDMC

from Boston University Medical Center (BUMC) where she has been managing the Otolaryngology Residency for the past three years. Prior to BUMC, she worked at Tufts Medical Center first as program coordinator for the Cardiovascular Disease and Subspecialty Fellowship and subsequently as House Staff Coordinator in the Graduate Medical Education Office. Her years of experience in healthcare education will be invaluable as we continue to grow our educational portfolio.

In addition, Tabitha is an active researcher, being principal investigator on a research project related to program coordinator burnout. She will be presenting the results of her work at an upcoming national meeting this November.

In her spare time, she enjoys spending time with her five dogs, travelling and reading historical fiction.

### **Olga Brook - Clinical Director of CT**





Our favorite photo of Dr. Rap in Salzburg when he was made an Honorary ESGAR Fellow in 2014, taken by Deborah Raptopoulos]

I am thrilled to announce that **Dr. Olga Brook** is our new **Clinical Director of CT,** replacing **Dr. Vassili Raptopoulos** who has transitioned to a well-deserved part time position after many years of outstanding leadership in CT since 1991.

Dr. Brook came to BIDMC Radiology in 2009 to complete fellowships in Abdominal Imaging, Body MRI, Vascular and Interventional Radiology and Ultrasound/Women¹s Imaging and stayed on as an attending in Abdominal Imaging and VIR in 2013 at the level of Assistant Professor at HMS. In 2015, she was appointed Associate Director for CT and we look forward to her leadership in CT operations, research, and quality improvement now as Clinical Director of CT.

- Jonny Kruskal

**REMINDER: Updated Radiology Technologist Rosters & Staff Posters**are available on InfoRadiology in pdf
format for viewing, downloading, and
printing. Log in to the portal:

### https://portal.bidmc.org/

If you don't already have InfoRadiology displayed in **My Applications**, click on the **Applications** tab and then under **Clinical**, click on **Inforadiology**. Log into Inforadiology, click on **Staff Posters Tab** to view/download/print the most current Tech Rosters, etc.

Managers:
Please contact
Michael Larson at
mlarson1@bidmc.
harvard.edu to
update rosters as
needed



Carl Nickerson - New CAO



Carl Nickerson hosts a luncheon to honor our Adminsitrative Professionals,, i.e., staff members who make all of our work lives better! (Apr, 2015)

It is also with great pleasure that HMFP Business Manager **Carl Nickerson** has agreed to step in as our **Acting Chief Administrative Officer** and he looks forward to taking on the challenges of bringing Milton and Plymouth to BIDMC in addition to keeping us all running smoothly.

### We Congratulate and Also Bid Farewell to:

**Phillip Boiselle, MD** - Attending in Cardiothoracic Imaging since 1999 and Associate Dean at HMS since 2012. Dr. Boiselle will be leaving for sunny Florida at the end of November! {See below)

Newswise\* — Florida Atlantic University [FAU] has named **Phillip M. Boiselle, M.D.**, as the new dean of the Charles E. Schmidt College of Medicine. Boiselle, who currently serves as associate dean for academic and clinical affairs, and professor of radiology at Harvard Medical School, and is a member of the cardiothoracic imaging division at Beth Israel Deaconess Medical Center, will assume his role as dean effective in January 2017.

He will spearhead FAU's College of Medicine, one of 141 accredited allopathic (M.D.) medical schools in the United States, which admitted its inaugural class in 2011. Boiselle is poised to build upon the success of the college's innovative medical student education program and to expand its graduate medical education program in partnership with a consortium of five Palm Beach County hospitals. He also will oversee and build upon the college's vibrant research focus areas, including neuroscience and healthy aging, two of the key pillars of research strength in the University's strategic plan.

"We are very pleased to announce the new dean of the Charles E. Schmidt College of Medicine following a national search, and we warmly welcome Dr. Boiselle to Florida Atlantic University," said Gary W. Perry, Ph.D., FAU provost and vice president for academic affairs. "Dr. Boiselle's impressive academic, clinical and scientific expertise as

newswise NEXT ARTICLE > < PREVIOUS ARTICLE RETURN TO ARTICLE LIST FAU Appoints Phillip Boiselle, M.D., As Dean Of The Charles E. Schmidt College Of Medicine Boiselle International Leader in Thoracic Imaging and Innovation Credit: Harvard Medical School Phillip M. Boiselle, M.D., will assume his role as the new dean of FAU's Charles E. Schmidt College of Medicine in January 2017. Article ID: 662723 Add to Favorites Released: 13-Oct-2016 10:00 AM EDT Source Newsroom: Florida Atlantic University

well as his multidisciplinary approach to research will help to ensure the continued success and growth of our burgeoning new medical school. We extend our gratitude to Dr. Arthur Ross for serving as interim dean for our Charles E. Schmidt College of Medicine, and to the previous dean Dr. David Bjorkman for his vital role and contributions during our medical school's accreditation process."

Boiselle graduated from the Duke University School of Medicine in 1990 and subsequently underwent radiology residency training at Yale University, where he also served as chief resident. He completed a fellowship in thoracic radiology at Massachusetts General Hospital in 1996. Following his fellowship, he was appointed director of thoracic CT and assistant professor of radiology at Temple University. In 1999, he joined the staff at Beth Israel Deaconess Medical Center as the director of thoracic imaging and as an assistant professor of radiology at Harvard Medical School. In this role, he developed and led a nationally recognized division that also was highly valued locally for its emphasis on quality and safety. This emphasis led to his subsequent appointment as vice chair for quality and safety, a role in which he led a variety of initiatives to improve safety, productivity, quality and efficiency. . . .

In May 2012, Boiselle was appointed associate dean for academic and clinical affairs at Harvard Medical School. In this role, he has provided oversight of the school's research and educational centers, faculty development and diversity initiatives, and affiliation agreements, among other activities. Boiselle is a fellow of the American College of Chest Physicians and a member of the Society of Thoracic Radiology, the Fleischner Society, the Radiological Society of North America, and the American Roentgen Ray Society, among others....

\* Paraphrased from:

http://www.newswise.com/articles/fau-appoints-phillip-boiselle-m-d-as-dean-of-the-charles-e-schmidt-college-of-medicine

# Radiology Residency Program:



Hannah Perry, MD, MSC - Chief Resident



Christine Chen, MD, - Chief Resident



Jenny Steinkeler, MD - 4th Yr Resident



Anu Shenoy-Bhangle, MD, Assoc. Director



Ronald Eisenberg, MD JD, Assoc. Director



Priscilla J. Slanetz, MD, MPH, FACR, Director

### **Wellness & Burnout**

by Hannah Perry, Christine Chen, Jenny Steinkeler, Anu Shenoy-Bhangle, Ron Eisenberg & Priscilla Slanetz

Burnout is defined as "a state of mental and physical exhaustion related to work or caregiving". Three major components of burnout include emotional exhaustion, low self-esteem, and depersonalization<sup>2</sup>. Professional burnout within the field of radiology is known to negatively affect happiness, job satisfaction, clinical performance, and patient care<sup>3,4</sup>. Burnout is a concern for attendings, technologists, and nurses, as well as trainees are subject to similar risk factors, including long hours and difficult shifts<sup>5,6</sup>. In order to help decrease the risk for burnout, we recommend the following key steps:

- Prioritize lifestyle and balance: When busy work weeks sap your energy, it can be easy to let important things like exercise, healthy eating, and hobbies fall by the wayside.
  - Many forms of aerobic exercise, including walking, jogging, swimming, and cycling, have been proven to help improve mood<sup>7</sup>. According to the American College of Sports Medicine, adults should build up to 150 minutes of moderate-intensity or 75 minutes of high-intensity exercise each week for maximal health benefits8. If you're interested in starting a new exercise program, discuss how best to do this with your PCP. If you're looking to expand or improve your current exercise program, we welcome you to join in on runs with the Radiology Running Club; a team-based approach to exercise has been shown to help increase physical activity and quality of life<sup>9</sup>!
  - Healthy eating is an important part of self-care, and it doesn't have to be difficult, even on a busy day. When making meal choices, the President's Council on Fitness, Sports & Nutrition recommends lean protein, whole grains, and lots of fruits and vegetables<sup>10</sup>. Also try to reach for water instead of carbonated sugary sodas. Many of the new food options within the Longwood area, including b. good and Pret a Manger, offer nutrition information about their items to help assist you in making healthy choices.
  - Make time for yourself! Try to dedicate a minimum of 60 minutes each week to a hobby or passion. Enroll in that art class that you've always wanted to try, work on your Spanish, finish writing your novel, go salsa dancing... In order to take the best care of our patients, it's essential that we take care of ourselves!

- 2. Surround yourself by supportive people: Feelings of isolation at work and at home can increase the risk for burnout. It's important for self-health to have positive social connections, which can include family, friends and colleagues. New this year, the Wellness Initiative has been formed to help improve wellness among members of our department. This initiative includes several activities open to all members of the department, aimed at breaking down boundaries, fostering a supportive environment, and enhancing the sense of community within the department. Keep your eyes peeled for details on upcoming activities and events, and get involved!
- 3. Seek help when needed: Understand that burnout is a common phenomenon experienced by medical professionals. It's important to recognize risk factors and symptoms of burnout, and to seek help when needed. The Maslach Burnout Inventory, a self-test available online, is a well-studied measure of burnout, and can help you identify if you're at risk. Reach out to your family and friends, colleagues and mentors for help if you're feeling at risk. All trainees at BIDMC are eligible for free and confidential psychiatric evaluation sponsored by the Medical Center, and may self-refer by contacting Dr. Michael Kahn (ext. 7-8322, or by email mkahn@bidmc.harvard.edu).

Take action to make time for self-care, embrace your social supports, and be aware of risk factors for burnout! If you have any questions on resources for burnout, or are interested in getting involved with the Wellness Initiative, please feel free to reach out to Hannah Perry (hperry@bidmc.harvard.edu), Priscilla Slanetz (pslanetz@bidmc.harvard.edu), or Bettina Siewert (bsiewert@bidmc.harvard.edu). (See References pg. 7)

### Wellness & Burnout (cont'd)

### References:

- 1. WW Ishak, S Lederer, et al. Burnout During Residency Training: A Literature Review. J of Graduate Medical Education 2009; 1(2):236-242.
- 2. C Maslach, SW Jackson, et al. Maslach Burnout Inventory. 3rd Edition. Mountainview, CA: Consulting Psychologists Press; 1996.
- 3. JA Harolds, JR Parikh, et al. Burnout of Radiologists: Frequency, Risk Factors, and Remedies: A Report of the ACR Commission on Human Resources. J Am Coll Radiol 2016;13(4):411-416.
- 4. RB Gunderman and D Moneva. Unhappiness and the Radiologist. J Am Coll Radiol 2016;13(5):582-584.
- 5. J Eckleberry-Hunt, A Van Dyke, et al. Changing the Conversation from Burnout to Wellness: Physician Wellbeing in Residency Training Programs. J of Graduate Medical Education 2009; 1(2):225-230.



To: Radiology Hospital List Subject:
Department of Radiology Food Drive-Thank you!
Dear Colleagues,

Thank you so much for your participation in the Department of Radiology Food Drive! Because of your generosity, we collected a total of 208 lbs of food, which was delivered to the Greater Boston Food Bank this week! That's enough food to provide over 173 nutritious meals to those in need.

Thank you again for your help in supporting this great cause!

- Hannah Perry Chief Resident

- 6. LN Dyrbye, P Varkey, et al. Physician satisfaction and burnout at different career stages. Mayo Clin Proc. 2013; 88(12):1358-1367.
- 7. DV Gaz and AM Smith. Psychosocial Benefits and Implications of Exercise. PM R 2012;4:812-817.
- 8. American College of Sports Medicine. Exercise is Medicine: Summary Sheet for Healthcare Providers. http://www.exerciseismedicine.org/support\_page.php/healthcare-providers/. Accessed October 13, 2016.
- 9. CJ Weight, JL Sellon, et al. Physical activity, quality of life and burnout among physician trainees: The effect of a team-based, incentivized exercise program. Mayo Clin Proc. 2013; 88(12):1435-1442.
- 10.President's Council on Fitness, Sports & Nutrition. How to eat healthy. http://www.fitness.gov/eat-healthy/how-to-eat-healthy/. Accessed October 13, 2016.

As part of the Department of Radiology Wellness Initiative, members of the department went apple picking at Boston Hill Farm in North Andover, MA on October 15th!







Aideen Snell, MSW Manager, Service Excellence Program x72570 asnell@bidmc.harvard.edu

### AIDEEN SNELL ON THE PATIENT EXPERIENCE

# Radiology Action Planning Committee's Patient Engagement November TIP of the Month:

Be sure the patients know your name and your role in their care

Often patients don't know if they are speaking with a Nurse, Tech or Tech Aide. What seems obvious to us because we work here is not obvious to a patient who is anxious just stepping into a hospital. Remember to put yourself in their shoes.

### **Patient Experience Basics (PXBasics)**

Do you have a mental checklist to make sure you are meeting the patient's basic needs? You know how to do your job really well, which shows with a seamless (most of the time) workflow of high volume scheduling of extensive complex exams, careful check in and patient prep, to state of the art imaging. But are we meeting the needs of our patients; we see thousands of patients a day and they all have different needs. Most of the time we do okay, as evident in our patient experience survey feedback. However, we need to be more conscious and deliberate about meeting these needs in order to create a consistent environment where the patients know what to expect.

The Service Excellence Action Planning Committee has created guidelines for all Radiology staff to follow in every patient interaction to insure we are meeting our patients most basic needs. In FY17 these standards will be an essential part of our

workflow and will greatly improve our communication with patients in our department. During every interaction patients will be treated with respect, know who they are interacting with and the role that person has in their care, and they will also be informed about what to expect next, leaving no need for guess work on their part. Research shows that this basic information will help relieve patient anxiety. Our patients are already anxious because of why they are in Radiology in the first place. Any additional stress caused is unnecessary harm. So as a department, let's work together to make our patients' experience in Radiology as comfortable as possible.



### In case you missed an issue of Radical Views!

All back issues are available on the BIDMC portal under "News and Events":

https://portal.bidmc.org/Intranets/Clinical/Radiology/news.aspx

and we also have an outside link on the alumni site: <a href="http://radnet.bidmc.harvard.edu/education/newsletters.asp">http://radnet.bidmc.harvard.edu/education/newsletters.asp</a>



These sites will always have the most current/ revised versions so please keep checking as needed

# Radiology is BEAMING with Pride





Monday	Tuesday	Wednesday 🐃	Thursday	Friday
Events to Celeb November 2010		aging Month	3 5:00 - 10:00 pm 14th Imaging Technologist Recognition Dinner Featuring Visionary Mind Power & Hypnosis - Bruce James, CH, NLP The Hotel Commonwealth	4
7 12:00 - 1:00 pm  The Benefits of Meditation  - Tsering Yodsampa  Sherman Auditorium	8	9	10 12:00 - 1:00 pm  The Biology of Sleep &  Circadian Systems  - Robert Joseph Thomas, MD  Sherman Auditorium	11
14 12:00 - 1:00 pm  A Review of Bowel Surgeries  & Post-surgical Imaging  - Leo Tsai, MD, PhD MSc  Sherman Auditorium	15	16 12:00 - 1:00 pm  The Path is Back,  What's Next?  - Priscilla J. Slanetz MD, MPH, FACR  Sherman Auditorium	17	18 8:00-9:00 am Radiation Safety & Protection in Medical Imaging - Georgeta Mihai, PhD Shapiro 1A
21 12:00 - 1:00 pm The Permissable Dose - What is Five Rem? - Lisa Thornhill, PhD Sherman Auditorium	22	23	24	25
28 12:00 - 1:00 pm  Radiation Dose to the Public from Nuc Med Patients - Kevin Donohoe, MD Levanthal	29	30	As always, see the full-sized poster at the Campus (Rozenberg Bldg 3 rd flr Radiolo 1101 Beacon St, Chesnut Hill, Lexington	gy) and site-specific versions at





BIDMC Radiology dedicates the entire month of November to commemorate the discovery of the x-ray by Wilhelm Conrad Roentgen on Nov. 8 1895 and to recognize the vital work of our Imaging Technologists and the important role medical imaging plays in patient care and healthcare safety.









### November is Imaging Month









### **QUALITY UPDATE: Radiology begins Post Procedure Closeout November 1st**



Suzanne Swedeen, RN MSN CNIV Quality Improvement Specialist

More than a decade after the Time Out was first introduced to healthcare, we find that procedural errors such as improper specimen management, retained objects, sharps injury, and missed discharge instructions

still occur. To close this safety gap Radiology developed a **Post Procedure Closeout** (PPC) in our multi-disciplinary QA committee. The close-out was tested earlier this summer in several modalities. With your input, we have made multiple revisions and are now ready for the departmental roll-out in all procedure areas **beginning November 1st, 2016**. Over the next month you will hear more about this.

# Signature (1979) Tech states: Get Rady Farrey Farr

# Post Procedure Closeout FAQ

### What is a Post Procedure Closeout (PPC)?

A PPC is a brief pause in a procedure done at 2 critical turning points of a procedure (prior to the removal of sterile access and upon completion of the case). The PPC purpose is to safeguard our patients by ensuring that simple yet extremely important aspects of the procedure are completed.

### Is there a deliberate stop when doing the PPC?

Yes, all team members must be present, attentive and fully in the moment.

### Why is a PPC important for a patient's safety?

The PPC is designed to capture simple oversights that have significant safety risks for our patients if left undone.

# What if the procedure does not require a reconciliation of some of the PPC criteria; for example, there are no specimens to be obtained?

Just like in the time out, the question is still asked with the answer of "not applicable".

### When are we starting the PPC in Radiology?

Beginning November 1st, a post procedure closeout will be done for all procedures done in Radiology.

### Who is responsible for completing the PPC?

It is the responsibility of all team members to ensure a PPC is completed. Like the Time Out, the PPC will be initiated by the Technologist.

### How do I complete a PPC?

The Technologist will hold the PPC script card so that the Radiologist can view the actions items. Just like the Time Out, the PPC script is followed.

### How long does a PPC take?

The PPC has been trialed in most procedural areas with an average completion time of 30-60 seconds.

### Do I need to document that a PPC has been completed?

Not at this time.

### How will we know if the PPC is being completed correctly?

Like the Time Out, staff in all of the procedural areas will do monthly audits and provide feedback to staff.

### What if I have questions or concerns regarding the PPC process?

Please direct all concerns to Dr. Bettina Siewert, Suzanne Swedeen or your manager.

### KIP Coach TIPS

### SUZANNE SWEDEEN DONS HER OTHER HAT AS KIP COACH IN RADIOLOGY:

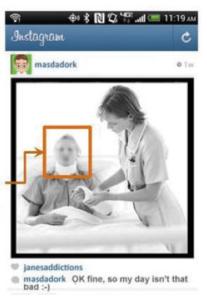
### **Think Before You Post!**

Users are reminded to maintain the confidentiality of BIDMC's private or confidential information. This may include information regarding patients, the development of systems, processes, products, know-how

and technology. Remember not to post internal reports, policies, procedures or other internal business-related confidential communication in online forums, including but not limited to bulletin board systems, newsgroups, chat groups, Facebook, a patient are

Users must also consider that you can cause reputational harm by posting negative commentaries about their work environment.

Head shots of a patient are considered one of te 18 identifiers for reportable PHI



### Remember, it's Not Who You Know - It's Who Knows You!

### **Jane Smith**

Twitter, Instagram, SnapChat or Blogs.



Just got out of a mtg. - it was soooooo pointless! I swear that my co-workers just want to have mtgs. b/c they have nothig better to do!!! It's like umm, **SOME OF US** actually have work to do around here!!!



Jane Smith Works at Beth Israel Deaconess Medical Center





Ouestions? Call or email Suzanne Swedeen RN MSN

### We Congratulate & Also Bid Farewell to: Lorena Butcher





After 35 years of dedicated service at BIDMC, on October 7th we said goodbye to **Lorena Butcher.** Lorena had been a PCT (Patient Care Technicion) in the RCU for the past twenty years following the unit as it changed and moved to the department of Radiology. *During her long career Lorena exemplified what is best about our hospital and culture.* Her incredible work ethic, flexibility and efficiency resulted in an exceptional care giver who always adjusted to meet the demands of the unit. Even when busy or stressed, she treated patients, families and colleagues with warmth and respect. We will miss her dedication, positive attitude and smile. (Also her coffee making skills!)

Lorena is looking forward to spending time with her children, grandchildren and great grandchildren. We wish her the best as she begins a new chapter in life and thank her again for a job well done. - Bridget O'Bryan, RN, Director of Radiology Nursing

## E-Guide to BIDMC Radiology

# Scientific Sessions, Courses & Exhibits

### LATE BREAKING EVENT

TMIST Satellite Session One Mon, Nov. 28, 2016 1:30-2:30 PM McCormick Place W470a

TMIST Satellite Session Two Wed, Nov. 30, 2016 11:00 AM -12:00 PM McCormick Place W192ba Presented by **Etta Pisano, MD** 

No pre-registration is required to attend



Radiological Society of North America 102<sup>nd</sup> Scientific Assembly & Annual Meeting Sunday, Nov 27<sup>th</sup> - Friday, Dec 2<sup>nd</sup>, 2016 McCormick Place, Chicago, IL

CASE(S) OF THE DAY: Sunday - Thursday		
ED007-SU All Day Learning Center	Interventional Radiology - Anne M. Covey, <b>Muneeb Ahmed</b> , Bradley B. Pua, John A. Kaufman	
ED014-SU All Day Learning Center	Ultrasound - Aya Kamaya, Nirvikar Dahiya, Shweta Bhatt, Jade J. Wong-You-Cheong, Maryellen R. Sun, Robert A. Kane, Linda N. Morimoto, <u>Jennifer A. Steinkeler</u> , Christopher Czaplicki, Maitray D. Patel, Scott W. Young, Jeffry S. Kriegshauser, Amelia Wnorowski	

Sunday, November 27, 2016		
SSA24 10:45-12:15 PM E350	VIR (Portal Vein Imaging and Intervention)	
SSA24-02	Inpatient Mortality is Higher in Hospitals with Low Annual TIPS Volume. <u>Lujia Zhou</u> , <b>Ammar</b> <b>Sarwar</b> , Elliot Tapper, Raza Malik, <b>Muneeb</b> <b>Ahmed</b>	
SSA24-09	Outcomes of TIPS Reduction: Do Symptoms Related to The Original Indication for TIPS Return? <u>Anthony M. Esparaz</u> , <b>Ammar Sarwar</b> , <u>Nihara Chakrala</u> , Raza Malik, <b>Muneeb Ahmed</b>	
SSA11-02 10:45-12:15 PM E353B	GU (Imaging of Gynecological Malignancy) Prevalence of Ovarian Cancer in Adnexal Cysts Initially Identified on CT Exams. Johannes Boos, Olga R. Brook, Jieming Fang, Alexander Brook, Deborah Levine.	
MK298-SD-SUB4 1:00-1:30 PM MK Community Learning Center	MSK Sunday Poster Discussions: Progressive Depletion of Skeletal Muscle and of Muscle Quality Predicts Survival of Colorectal Cancer Patients - Colm J. McMahon, Yu-Ching Lin, Chih-Ying Deng, Kun-Yun Yeh, Yun-Chung Cheung, Jim S. Wu.	
VSIO11 1:30-6:00 PM S405AB VSIO11-18	IR Oncology Series: Renal and GU Tumors  Effect of Radiofrequency Ablation Heating Parameters and the Suppression of Resultant Heat Shock Proteins on Induced Systemic Tumor Growth in a Small Animal Tumor Model. Gaurav Kumar, S. Nahum Goldberg, Tatyana Levchenko, Marwan Moussa, Svetlana Gourovich, Muneeb Ahmed.	
VSIO11-19	Adrenal Mass Ablation. <b>Muneeb Ahmed</b> .	
RC104E 2:00-3:30 PM S406A	Refresher Course: Interpretation of MSK Radiographs: A Master Class Other Pearls and Pitfalls - <b>Mary G. Hochman.</b>	

Monday, November 28, 2016		
RC 201B 8:30-10:00 PM E353C	Refresher Course: Smoking Related Lung Disease: Radiologic-Pathlogic Correlation CT Definable Subtypes of COPD - Alexander A. Bankier	
SSC06-08 10:30-12:00 PM N228	Genitourinary (Renal and Adrenal Imaging) Adrenal Gland Iron Deposition: A Heretofore Ignored MRI Finding. Michele Perillo, Anuradha S. Shenoy-Bhangle, Jennifer Nimhuircheartaigh, Koenraad J. Mortele	
VI233-SD-MOA4 12:15-12:45 PM VI Community Learning Center	VIR Monday Poster Discussions Peer Review Designed for Interventional Radiology - Feasibility and Usefulness in Assessing Performance and Practice in IR. Michael Luo, Seth J. Berkowitz, Chun-Shan Yam, Jeff L. Weinstein, Salomao Faintuch, Muneeb Ahmed, Ammar Sarwar, Jonathan B. Kruskal, Olga R. Brook	
PH227-SD-MOB8 12:45-1:15 PM PH Community Learning Center	Physics Monday Poster Discussions Value of Phantom Dosimetry to Estimate Patient Dose in Contrast-Enhanced Spectral Mammography (CESM). Jordana Phillips, Georgeta Mihai, Alexander Brook, Matthew R. Palmer, Da Zhang	
ER214-SD-MOB2 12:45-1:15 PM ER Community Learning Center	Emergency Radiology Monday Poster Discussions Evaluating the Predictive Value of Risk Factors for Retroperitoneal Hemorrhage. Ahmed Fadl, Rishi Chopra, Abieyuwa Eweka, Amanjit S. Baadh, Douglas S. Katz, Jason C. Hoffmann, Sameer Mittal	
MSCT21 1:30-3:00 PM S100AB	Case-based Review of Thoracic Radiology (An interactive Session)  Diana Litmanovich - Moderator	
SSE08-05 3:00-4:00 PM E353C	Gastrointestinal (Gall Bladder and Biliary Imaging) Non-specific Common Bile Duct Dilation on Ultrasound: Yield of Subsequent MRCP and Role in Patient Management. Kristy Lee, Katherine M. Troy, Jesse L. Wei, Karen S. Lee, Alexander Brook, Maryellen R. Sun, Koenraad J. Mortele	
SSE23-05 3:00-4:00 PM S404AB	Physics (Dose in Radiography, Fluoro and Mammo): Phantom Estimated Dose Comparison between Contrast Enhanced Spectral Mammography (CESM) and Established X-ray Breast Screening Modalities. Georgeta Mihai, Jordana Phillips, Matthew R. Palmer, Da Zhang	
MSCT22A 3:30-5:00 PM S100AB	Case-based Review of Thoracic Radiology  Diana Litmanovich - Moderator  Airway Disorders - Diana Litmanovich	
SPS123 4:30-6:00 PM E350	Special Interest Session: Imaging Cognition 2016: Psychosis David B. Hackney, Leo P. Sugrue – Moderators	

Tuesday, Nover	nber 29, 2016
RC331 8:30-10:00 AM S104A	Refresher Course: Tumor Ablation beyond the Liver: Practical Techniques for Success. Faculty: Debra A. Gervais, Terrance T. Healey, Anil N. Kurup, Muneeb Ahmed
RC307 8:30 AM -10:00 AM S405AB	Refresher Course: Predicting Outcomes for Genitourinary Malignancies: Role of Radiomics in Clinical Practice Faculty: Ivan Pedrosa, <b>Maryellen Sun</b> , Masoom A. Haider
RC315-17 8:30-12:00 PM Ari Crown Theater	Breast Series: MRI Emerging Technology in Breast Imaging MR Spectroscopy of Breast Cancer for Assessing Early Treatment Response: Results from the ACRIN 6657 MRS Trial - Patrick J. Bolan, Eunhee Kim, Benjamin A. Herman, Gillian M. Newstead, Mark A. Rosen, Mitchell D. Schnall, Etta D. Pisano, Paul T. Weatherall, Elizabeth A. Morris, Constance D. Lehman, Michael G. Garwood, Michael Nelson, Douglas Yee, Sandra Polin, Laura J. Esserman, Constantine Gatsonis, Gregory J. Metzger, David Newitt, Savannah C. Partridge, Nola M. Hylton
MSQ132 10:30-12:00 PM S406B MSQI32A MSQ132B	Quality Improvement Symposium: Measuring Value  Patient Perspective - Olga R. Brook  How a Radiology Department Measures and  Tracks Values - Jonathan B. Kruskal
SSG06-07 10:30-12:00 PM S102D	Science Session with Keynote: Health Service, Policy and Research (Quality) Authority Gradients in an Academic Radiology Department: A Safety Hazard? - Bettina Siewert, Olga R. Brook, Ronald L. Eisenberg, Mary G. Hochman
SSG07 10:30-12:00 PM S402AB	Informatics (Results and Reporting) Arnon Makori, <b>Tejas S. Mehta</b> - Moderators
SSG14-02 10:30-12:00 PM SS405B	Physics (MR Applications) Quantifying Intracellular pH Changes in Breast Tumors during Administration of pH Modulating Agents using Chemical Exchange Saturation Transfer (CEST) MRI. Matthew M. Miller, Gopal Varma, Xiaoen Wang, Han Xie, Gerburg Wulf, Pankaj Seth, David C. Alsop, Aaron K. Grant, Vikas Sukhatme
IR35 11:15-11:45 AM N133	International Efforts in Academic Radiology (By Invitation Only)  Alexander A. Bankier – Moderator
QS015-EB-TUA7 12:15-12:45 PM QS Community Learning Center	Quality Storyboards Tuesday Poster Discussions Improving Patient Care by Effective Communication of PICC Line Placement - Ronald L. Eisenberg, Benedikt H. Heidinger
MK320-SD-TUA7 12:15-12:45 PM MK Community Learning Center	Musculoskeletal Tuesday Poster Discussions Comparing CT Derived Measures of Sarcopenia with Serum Biomarkers for Prediction of Survival in Patients with Colorectal Cancer - Chih-Ying Deng, Jim S. Wu, Yu-Ching Lin, Kun-Yun Yeh, Yun-Chung Cheung, Yu-Hsiang Juan, Colm J. McMahon

Tuesday, November 29, 2016 (cont'd)		
HP224-SD-TUB4 12:45-1:15 PM HP Community Learning Center	Health Service, Policy and Research Tuesday Poster Discussions Patient Satisfaction in Radiology: Where Should We Improve? - Johannes Boos, Jieming Fang, Aideen Snell, Alexander Brook, Ronald L. Eisenberg, Olga R. Brook	
VI159-ED-TUB7 12:45-1:15 PM VI Community Learning Center	Vascular Interventional Tuesday Poster Discussions Vascular Closure Devices from Wrist to Groin: A 2016 Update - Diane Szaflarski, Sameer Mittal, Ahmed Fadl, Achal Shah, Nicholas A. Georgiou, Jason C. Hoffmann, Osama Hussaini	
IR38 2:00-3:30 PM N133	Research Workshop Part I (By Invitation Only) Johan G. Blickman, Mark Cresswell, Alexander A. Bankier – Moderators	
SSJ01 3:00-4:00 PM Arie Crown Theater	Science Session with Keynote: Breast Imaging (Contrast Mammography/CT) John M. Lewin, <b>Priscilla J. Slanetz</b> - Moderators	
MSES34D 3:30-5:00 PM S100AB	Essentials of Chest Imaging Imaging of Patients with Hemoptysis - <b>Diana</b> Litmanovich	
RC416C 4:30-6:00 PM N230B	Refresher Course: Mitigation of Litigation (Sponsored by the RSNA Professionalism Committee) Expert Witness Testimony: Ethics and Qualifications for Being an Expert Witness - Ronald L. Eisenberg	
RC424 4:30-6:00 PM S502AB RC424A RC424D	Refresher Course: How to Use the STARD (Standards for Reporting Diagnostic Accuracy Studies) and PRISMA (Preferred Reporting Items for Systematic Reviews and Meta-Analyses) Reporting Guidelines to Optimize Your Manuscript for Publication in Radiology Deborah Levine - Moderator	
	Why Reporting Guidelines are Useful - <b>Herbert Y. Kressel</b> Putting It All Together - <b>Deborah Levine</b>	

# Please note that the Alumni Cocktail Reception has been CANCELLED for 2016



The Department of Radiology 21<sup>st</sup> Annual Alumni Cocktail Reception Beth Israel Deaconess Medical Center

Dr. Jonathan Kruskal & The Department of Radiology request the honor of your presence

Tuesday, November 29, 2016 • 6:00 pm to 8:00 pm

University Club of Chicago 76 East Monroe Street Business or business casual attire, **no jeans** 

Wednesday, November 30, 2016		
RC524 8:30-10:00 AM S504AB RC524A	Refresher Course: Becoming a Reviewer for the RSNA Journals (Sponsored by the RSNA Publications Council) Herbert Y. Kressel - Moderator	
	Reviewing for Radiology: Editor's Perspective - Herbert Y. Kressel	
SSK07 10:30-12:00 PM E353B	Gastrointestinal (Pancreas)  Koenraad J. Mortele, Aliya Qayyum – Moderators	
BR265-SD-WEB7 12:45-1:15 PM Br Community Learning Center	Breast Wednesday Poster Discussions Communication of Breast Biopsy Results to Patients: A Survey of Providers' Preferences from an Academic Center with Large Community Network. Suma Chandra, Jordana Phillips, Tejas S. Mehta, Vandana M. Dialani, Valerie J. Fein- Zachary	
GI397-SD-WEB4 12:45-1:15 PM GI Community Learning Center	GIS-WEB: Gastrointestinal Wednesday Poster Discussions Diffusion Weighted Magnetic Resonance Imaging of Pancreatic Ductal Adenocarcinoma: Correlation with Metastatic Disease Potential - Trevor Morrison, Alejandro Garces-Descovich, Arthur Moser, Koenraad J. Mortele	
VSIO41 1:30-6:00 PM S405AB VSIO41-05	Interventional Oncology Series: Mechanisms Matter: Basic Science Every IO Should Know S. Nahum Goldberg – Moderator	
VSIO41-09	Thermal Ablation: Induction of Tumorigenesis Factors by in Vitro Hyperthermia - Aurelia Markezana, Elina Zorde Khvalevsky, <b>Muneeb Ahmed</b> , Eithan Galun, Svetlana Gourovich, <b>S. Nahum Goldberg</b>	
VSIO41-10	Systemic Implications of IO Therapies: Increased Tumorigenesis? - <b>Muneeb Ahmed</b>	
	Targeting STAT3 to Suppress the Systemic Pro- Oncogenic Effects of Hepatic RF Ablation - <u>Gaurav</u> <u>Kumar</u> , <b>S. Nahum Goldberg</b> , Eithan Galun, <b>Muneeb Ahmed</b>	
SSM03 3:00-4:00 PM S502AB	Cardiac (Acute Chest Pain/PulmoNAry Vascular Disease) Istvan Battyani, E. Kent Yucel, <b>Diana Litmanovich</b> – Moderators	
SSM13-04 3:00-4:00 PM S504CD	Molecular Imaging (Urology/Prostate) Hyperpolarized 13C-Tert-Butanol MRI Perfusion Mapping and Microvessel Density in Sunitinib- Treated Renal Cell Carcinoma Xenografts: Rad-Path Correlation in the Characterization of Intratumoral Heterogeneity and Pre- and Post- Treatment Change. Patricia Coutinho De Souza, Aaron K. Grant, Xiaoen Wang, Rupal Bhatt, Gopal Varma, David C. Alsop, Leo L. Tsai	

BEY	N DIMAGING
	RSNA 2016 NOVEMBER 27 - DECEMBER 2
Maximizing Ra	diology's Role in Patient Care

Thursday, December 1, 2016		
RC612-04 8:30-12:00 PM E352	Refresher Course: Vascular Series: CT Angiography: New Techniques and Their Application Pros and Cons of Dual-Energy CT Metal Artifact Reduction Algorithm in Patients after Endovascular Aortic Repair - Johannes Boos, Jieming Fang, Benedikt H. Heidinger, Vassilios D. Raptopoulos, Olga R. Brook	
RC750 4:30-6:00 PM E260	Refresher Course: MR Imaging-guided Breast Biopsy (Hands-on) Faculty: Amy D. Argus, Rifat A. Wahab, Vandana M. Dialani, Deepa Sheth, Michael R. Aho, Lara D. Richmond, Gary J. Whitman, Kirti M. Kulkarni, Carol M. Dell, Amy L. Kerger, Jill J. Schieda, Jiyon Lee, Mitva J. Patel, Wade C. Hedegard, Amado B. del Rosario, Karla A. Sepulveda, Jamie G. Giesbrandt, Wendi A. Owen, Laurie R. Margolies	
RC752 4:30-6:00 PM E264	Refresher Course: US-guided Interventional Breast Procedures (Hands-on) Faculty: Jocelyn A. Rapelyea, Margaret M. Szabunio, <b>Shambhavi Venkataraman</b> , Angelique C. Floerke, Rachel F. Brem, Karen S. Johnson, Nicole S. Lewis, Kathleen R. Gundry, Michael N. Linver, Christina G. Marks, Caroline M. Ling, Jessica Torrente, Tilden L. Childs III, <b>Evguenia J. Karimova</b>	
RC729C 4:30-6:00 PM N230B	Refresher Course: Pancreatic Imaging Update: Spotlight on MRI (An Interactive Session) The Inflamed Pancreas: Pearls and Perils - Koenraad J. Mortele	

Friday, December 2, 2016	
RC809B 8:30-10:00 AM E353B	Refresher Course: Six Common Difficult Problems in GI and GU MRI: The Expert's Approach Is MRI Needed to Further Evaluate a CT Indeterminate Renal Mass? - Maryellen Sun
SST06 10:30-12:00 PM E451A	Science Session with Keynote: Musculoskeletal (Technique and Outcome in Intervention)
SST06-03	Safety of Omitting Routine Coagulation Blood Testing Prior to Image Guided Musculoskeletal Biopsy - Yuri Shif, Justin W. Kung, Colm J.
SST06-04	McMahon, Jennifer Nimhuircheartaigh, Jim S. Wu
	Utility of Core Needle Rebiopsy of Initially Non- Diagnostic Musculoskeletal Lesions - <b>Jim S. Wu,</b> <b>Colm J. McMahon</b> , Santiago Lozano-Calderon, <b>Justin W. Kung</b>
SST08-04 10:30-12:00 PM E353A	Neuroradiology (Diffusion, Perfusion and Structural Neuroimaging) Optimal Labeling Plane Selection for Pseudo Continuous Arterial Spin Labeling - <u>Li Zhao</u> , <b>Salil Soman</b> , <b>David C. Alsop</b>
SST03-05 10:30-12:00 PM E451B	Chest (Lung Cancer Screening) Lung Cancer Growth Rates in the NLST: Does Sex Matter? - Phillip M. Boiselle, Caroline Chiles, Stavroula Chysanthopoulou, Fenghai Duan, Judith K. Amorosa

Poster Exhibits with Discussions - Learning		
Center		
MK298-SD-SUB4 1:00-1:30 PM MK Community	MSK Sunday Poster Discussions: Progressive Depletion of Skeletal Muscle and of Muscle Quality Predicts Survival of Colorectal Cancer Patients - Colm J. McMahon, Yu-Ching Lin, Chih-Ying Deng, Kun-Yun Yeh, Yun-Chung Cheung, Jim S. Wu.	
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BR265-SD-WEB7 12:45-1:15 PM BR Community	Breast Wednesday Poster Discussions Communication of Breast Biopsy Results to Patients: A Survey of Providers' Preferences from an Academic Center with Large Community Network. Suma Chandra, Jordana Phillips, Tejas S. Mehta, Vandana M. Dialani, Valerie J. Fein-Zachary	
GI397-SD-WEB4 12:45-1:15 PM GI Community	GIS-WEB: Gastrointestinal Wednesday Poster Discussions Diffusion Weighted Magnetic Resonance Imaging of Pancreatic Ductal Adenocarcinoma: Correlation with Metastatic Disease Potential - Trevor Morrison, Alejandro Garces-Descovich, Arthur Moser, Koenraad J. Mortele	

Education Exhibits - Learning Center	
(Alphabetical by 1st author) Sun 8:00 am - 6:00 pm • Mon-Thu 7:00 am -10 pm • Fri 7:00 am - 12:45 pm	
GI149-ED-X	A Low-hanging Fruit from the Biliary Tree: Biliary Imaging Post Intervention - Almamoon I. Justaniah, Olga R. Brook
ER116-ED-X	Urinary Bladder Injury: Pearls and Pitfalls - Krystal Archer-Arroyo, <b>Robin B. Levenson</b> , Stuart E. Mirvis
HP124-ED-X	E-Teaching for Dummies: A Step-by-Step Guide on How to Create Online Procedural Videos - Cristina I. Campassi, Lyn W. Ho, Monica M. Sheth, <b>Jordana</b> <b>Phillips, Priscilla J. Slanetz</b> , Petra J. Lewis
NR196-ED-X	Off Target Effects of Check Point Blockade Immunotherapy in Head and Neck - What a Radiologist Should Know - <u>Geunwon Kim</u> , <b>Rafael</b> <b>Rojas</b> , <b>Yu-Ming Chang</b> , <b>Vassilios D. Raptopoulos</b> , <b>Rafeeque A. Bhadelia</b>
HP122-ED-X	Standardizing the Radiologist Ongoing Professional Practice Evaluation (OPPE) Process - <b>Jonathan B. Kruskal, Bettina Siewert</b>
BR211-ED-X	Contrast-Enhanced Spectral Mammography: A Systematic Guide to Interpretation - Hannah Perry, Jordana Phillips, Vandana M. Dialani, Priscilla J. Slanetz, Valerie J. Fein-Zachary, Euguenia Karimova, Michael D. Fishman, Shambhavi Venkataraman, Monica D. Agarwal, Tejas S. Mehta
BR140-ED-X	Silicone, Saline, and More: Implant-Associated Complications and Other Pathologies - Sean D. Raj, Evguenia J. Karimova, Michael D. Fishman, Valerie J. Fein-Zachary, Jordana Phillips, Vandana M. Dialani, Priscilla J. Slanetz
BR002-EB-X	There's More than Meets the Eye: A Multi-Modality Framework for the Detection of Mammographically Occult Breast Lesions - Nancy A. Resteghini, Michael D. Fishman, Evguenia J. Karimova, Valerie J. Fein-Zachary, Monica D. Agarwal, Tejas S. Mehta, Priscilla J. Slanetz
HP151-ED-X	The Radiology Quality Score Card: An Easy Way to Track all your Quality Metrics - <b>Bettina Siewert, Olga R. Brook, Ronald L. Eisenberg, Jonathan B. Kruskal, Mary G. Hochman</b>
HP121-ED-X	Stepping off our Treadmill - Strategies for Reducing Radiologist Stress and Burnout in the Workplace - Bettina Siewert, Jonathan B. Kruskal
MK146-ED-X	Analytical Triage in Bioarchaeological Samples through Osteological and Radiological Methods - Katherine van Schaik, <b>Ronald L. Eisenberg</b> , Jelena Bekvalac, Frank J. Ruhli

### Congratulations to our 2016 RSNA Award Winners:

Jonathan B. Kruskal, MD PhD - Honored Educator Award.

**Antony Esperaz, MD** (3rd yr resident) - Student travel award for "SSA24-09: Outcomes of TIPS Reduction: Do Symptoms Related to The Original Indication for TIPS Return?". {Ammar Sarwar, Mentor}

**Michael Luo, MD** (2nd yr resident) - Student travel award for "Vl233-SD-MOA4: Peer Review Designed for Interventional Radiology - Feasibility and Usefulness in Assessing Performance and Practice in Interventional Radiology". (Olga Brook, Mentor)

### MRI Research Pre-Holiday Pie Day: What a delicious mouthful





The annual pie day event is an excellent example of teamwork in radiology (between pastry chefs and pastry eaters). The following are shown to inspire you to save the date for next year or to plan your own event! Special thanks to Lois Gilden for her teambuilding (and pie making) efforts.









Chess Pie

Pineapple Lemon Pie



S'Mores & Chocolate Volcano



Bleu cheese-Bacon-Mushroom Quiche



Harvest Pumpkin Pie



Peanut Butter Cup Cookie Pie





**Blondies** 



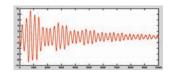
"Frank" The Apple Pie

# Y Coll Z Coll X Coll

National High Magnetic Field Laboratory

### **BIDMC**

# Radiology Residents & Fellows MRI Physics Course



2016-2017 Academic Year

### **Purpose:**

To provide fellows and residents with a basic understanding of MR physics, with emphasis on practical aspects of image acquisition such as protocol optimization and troubleshooting. A brief overview of fundamentals of nuclear magnetic resonance will provide an introduction to sources of image contrast in MRI. Techniques for image acquisition will be described, followed by an overview of the major families of MR pulse sequences. Topics such as accelerated imaging, fMRI, and diffusion tensor imaging will be discussed.

### **Format:**

All sessions will be held on Wednesdays, 5-6pm at the MRI Learning Lab, Ansin 220, starting on August 31st.

### **Text and Topics:**

The recommended textbook is "MRI in Practice," 4th Edition (2011) by Catherine Westbrook. Supplementary reading from review articles will be recommended for advanced topics.

For more information, contact Aaron Grant, PhD: 7-3265

### **TOPICS**

- August 31: The origin of the NMR signal. Nuclear magnetism. Nutation, precession, signal reception. Chemical shift. Relaxation, T1, T2. Spin dephasing, impact of gradients and magnetic field inhomogeneities.
- 2. **September 14**: Sources of contrast in MRI: T1 and T2 weighting, magnetization transfer, diffusion.
- 3. **September 21**: Overview of MR hardware, Tour of MR equipment room.
- 4. **September 28**: Image formation (1). Phase and frequency encoding. Basic k-space concepts.
- October 5: Image formation (2), Field-ofview, and resolution. k-space sampling for given imaging parameters, and effects of undersampling (aliasing, pseudo-noise). Accelerated imaging methods.
- 6. **October 12**: Signal-to-Noise: Image parameters that govern SNR. Trade-offs in image optimization.
- 7. **October 19**: Pulse sequences. Gradient echo, spin echo, steady state, EPI. STIR/FLAIR/IR etc. Fat suppression. Spectroscopy with PRESS, STEAM, CSI.

- 8. **October 26**: Effects of flow and diffusion. Flow compensation, time-of-flight, phase contrast, intro to diffusion.
- November 2: Contrast-enhanced MRI. Types of magnetic materials. Relaxivity and image contrast as a function of dose, TR, TE. Dynamic contrast enhanced imaging, angiography. BOLD effect, fMRI.
- 10. **November 9**: Accelerated imaging. Parallel imaging and compressed sensing.
- 11. **November 17**: Diffusion-weighted imaging and DTI in neuro applications.
- 12. **December 7**: Arterial spin labeling in the brain and body.
- 13. **December 14**: Artifacts and troubleshooting.



### PUBLICATION CALL OUT: Jonathan Kruskal and team featured in both Radiology and on-line at Healthy Living on Why Radiology should replace peer review with peer learning



### 5 reasons radiology should replace 'gotcha-style' peer review with 'peer-learning'

Oct 03, 2016 Dave Pearson









Scoring-based peer assessments of radiologists' clinical performance should be phased out and replaced by a system of "peer learning." For, if properly implemented, the latter approach would go beyond catching image-interpretation errors—and singling out those prone to making them—to incorporating peer feedback, encouraging shared learning and facilitating profession-wide improvement.

So contend the authors of a special report published online Sept. 27 in Radiology.

Lead author David Larson, MD, MBA, of Stanford and colleagues hold that the more-collaborative model, which is already used by many radiology practices in the U.S. and the U.K., would better align with the principles set forth by the Institute of Medicine in its 2015 report "Improving Diagnosis in Health Care."

They point out that the most popular quality assurance (QA) model, the American College of Radiology's "Radpeer" program, which assigns reviewing radiologists to numerically grade randomly selected radiology reports, is now almost 15 years old.

"[L]ike other QA programs focused on identifying suboptimal performers, it has had substantial limitations," they write.

Larson and co-authors lay out a 6,500-word, copiously cross-referenced case for transitioning the specialty from peer review to peer learning as defined and described in their article.

"Abandoning a scoring-based peer review model precludes the use of peer review data to evaluate physician competence," they write in formulating their final argument. "While some may be uncomfortable with this notion, we contend that this is an acceptable tradeoff."

The authors distill the particulars of their proposal into five primary reasons for making the transition:

- Peer review data have been shown to be biased, unreliable and not 1. easily actionable. "Abandoning such data would not constitute a substantial loss," Larson et al. write.
- Interpretive skill is just one element of physician competence. Other important aspects include professional behavior, continuous improvement efforts and adherence to professional guidelines, the authors note. "Metrics such as participation at conferences, case submissions and improvement initiatives completed can be tracked in place of discrepancy rates," they add.
- Organizational leaders can use other available data to evaluate for evidence of "outlier status" in professional practice. Data sources could include complaints from referring clinicians, anonymous trainee evaluations and sentinel events. "This approach shifts

responsibility for determining competency from the radiologists' community of peers to radiology practice leaders, presumably by following a predefined process," the authors explain. "We acknowledge that this strategy is far from perfect, but it is likely as accurate as sampled peer



review data, and it preserves the culture by freeing the professional community to focus purely on learning."

- Retrospective case sampling is a weak method of assessing competence in any case; simulation and testing offer a much more objective method of assessing physician performance. "Radiology practices in competitive environments, whose viability depends on ensuring physician skill (such as in teleradiology practices), are beginning to implement their own form of objective skill assessment based on testing, which may constitute the next step in the evolution of radiologist competence assessment."
- The professional model—which stresses a given profession's obligation to establish and enforce shared standards for quality practice—is based largely on trust that well-meaning skilled professionals will adhere to professional standards and that practice leaders will enforce those standards. "In our experience, when both practitioners and practice leaders are held accountable for fulfilling their professional roles according to their best judgment, a continuous learning approach functions far better in maintaining quality than any existing scoring-based peer review program."

Larson and co-authors conclude by noting that the careful thinking behind "Improving Diagnosis in Health Care" has specific ramifications for radiology.

"When examining the themes of the IOM report, as well as the theories that underlie them, it is not surprising why the results of scoring-based peer review have been disappointing," they write. "We believe that increased adoption of a peer-learning model will better enable individual radiologists and radiology practices to establish a culture of continuous learning, identify and improve system-based errors, and continuously improve diagnostic performance for the benefit of their patients and referring providers.

"We call on regulatory and certifying organizations to recognize this opportunity and to accept peer-learning programs as a means of fulfilling existing physician peer review requirements."

Larson's co-authors are Lane Donnelly, MD, of Texas Children's Hospital, Daniel Podberesky, MD, of Nemours Children's Health System in Orlando, Arnold Merrow, MD, of Cincinnati Children's Hospital Medical Center, Richard Sharpe Jr., MD, of Kaiser Permanente, and Jonathan Kruskal, MD, PhD, of Beth Israel Deaconess Medical Center in Boston.

# Radiology

# Peer Feedback, Learning, and Improvement: Answering the Call of the Institute of Medicine Report on Diagnostic Error<sup>1</sup>

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published a report titled "Improving Diagnosis in Health Care," in which it was recommended that "health care organizations should adopt policies and practices that promote a nonpunitive culture that values open discussion and feedback on diagnostic performance." It may seem counterintuitive that a report addressing a highly technical skill such as medical diagnosis would be focused on organizational culture. The wisdom becomes clearer, however, when examined in the light of recent advances in the understanding of human error and individual and organizational performance. The current dominant model for radiologist performance improvement is scoring-based peer review, which reflects a traditional quality assurance approach, derived from manufacturing in the mid-1900s. Far from achieving the goals of the IOM, which are celebrating success, recognizing mistakes as an opportunity to learn, and fostering openness and trust, we have found that scoring-based peer review tends to drive radiologists inward, against each other, and against practice leaders. Modern approaches to quality improvement focus on using and enhancing interpersonal professional relationships to achieve and maintain high levels of individual and organizational performance. In this article, the authors review the recommendations set forth by the recent IOM report, discuss the science and theory that underlie several of those recommendations, and assess how well they fit with the current dominant approach to radiology peer review. The authors also offer an alternative approach to peer review: peer feedback, learning, and improvement (or more succinctly, "peer learning"), which they believe is better aligned with the principles promoted by the IOM.

In September 2015, the Institute of Medicine (IOM)

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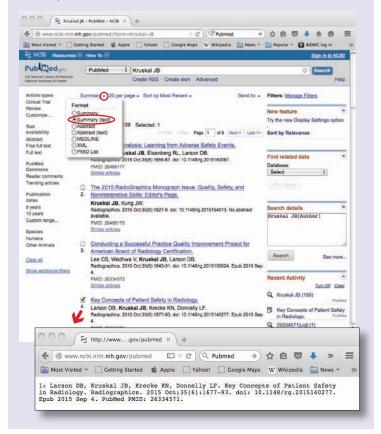
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